

Village of Carmacks Council

Respectfully acknowledges that we are meeting on the traditional territory of the Little Salmon Carmacks First Nation.

Agenda 26-15**Regular Meeting of the Council of the Village of Carmacks, Yukon**

To be held in the **Council Chambers** of the Carmacks Municipal Building at **7:00 PM**

on **Tuesday, August 4th, 2026**

Zoom Information: Meeting ID: **719 907 0781** Passcode: **662543**

Agenda

1. **Call to Order**
2. **Adoption of Agenda** *Motion to Approve*
3. **Adoption of Minutes**
 - 3.1 Regular Meeting of July 21st, 2026 *Motion to Approve*
4. **Delegation**

None
5. **Correspondence**
 - 5.1 Letter from Minister Ted Laking
 - 5.2 Letter from Minister Brad Cathers
6. **Reports**
 - 6.1 Council Activity Reports
 - 6.2 Mayor's Report
 - 6.3 CAO Report
 - 6.4 Finance Report
 - 6.5 Public Works Report
 - 6.6 Recreation Report
 - 6.7 Bylaw Report
 - 6.8 Association of Yukon Communities (AYC)
7. **Bylaws**
 - 7.1 327-26 VoC Bylaw Services Constable – Use of Special Force 2026 (2nd Reading)
 - 7.2 307-24 VoC Traffic Bylaw (Motion to Open this Bylaw for Review and Public Engagement)
8. **New and Unfinished Business**
 - 8.1 Council Strategic Plan (Review) *Motion to Approve*
 - 8.2 Follow-up on Landfill upgrades project (Discussion)
 - 8.3 Emergency Planning (Discussion)
 - 8.4 Potential impacts of YEC's proposed Whitehorse Power Centres project (Discussion)
9. **Question Period**
10. **In-Camera Session** *(Motion to go in and out of session with recorded times)*
 - 1 item included by Administration
11. **Adjournment**



**MINUTES FROM THE REGULAR MEETING OF THE COUNCIL FOR THE
VILLAGE OF CARMACKS ON JULY 21st, 2026, IN THE MUNICIPAL COUNCIL
CHAMBERS**

PRESENT: Mayor J. Lachance

Councillors: D. Mitchell T. Wheeler, D. Hansen

Staff: CAO B. Rogers, P. Singh

Regrets: H. Belanger

1. CALL TO ORDER: Mayor J. Lachance called the meeting to order at 7:00 PM.

2. AGENDA: Council reviewed the agenda.

26-14-01 M/S Councillors D. Hansen / D. Mitchell motioned that the agenda be accepted as amended. The following amendments were addition:

- **Item 6.5 – Recreation Highlights**
- **Item 6.6 –Public Works Highlights**
- **Item 8.5 – Civic Recognition Coin Program**

CARRIED

3. MINUTES:

3.1 From the regular council meeting on July 7th, 2026

26-14-02 M/S Councillors T. Wheeler / D. Hansen motioned that the minutes be accepted as presented.

CARRIED

4. DELEGATION

None.

5. Correspondence

5.1 Letter from Minister of Health & Social Services, Hon. Brad Cathers (Yukon Government) RE: Health Infrastructure in Carmacks (July 15, 2026)

Council reviewed correspondence received from the Minister regarding health infrastructure needs in Yukon communities. Administration advised that the letter acknowledged the number of communities requiring health infrastructure and confirmed that priorities are currently being assessed.



Council discussed the recent visit to the Carmacks Health Centre and agreed that the matter should remain a priority for continued advocacy. It was suggested that the issue be discussed at the upcoming Joint Council Meeting with Little Salmon Carmacks First Nation and that the Government of Yukon be asked to provide its health infrastructure priority list once established.

6. Reports

6.1 Council Activity Reports

Councillor D. Hansen nothing to report.

Councillor T. Wheeler reported receiving positive feedback from residents regarding the community Splash Day. She also advised that she had reassured a resident that the Mayor remained involved in Council business and municipal communications while participating remotely.

Councillor D. Mitchell reported that he continued his regular work and activities with the Carmacks Volunteer Fire Department, including training practices and emergency calls. Council acknowledged positive feedback received from Carmacks Emergency Medical Services regarding the Fire Department's response and assistance with a recent patient transfer.

6.2 Mayor's Report

Mayor J. Lachance reported that he had returned to the community and attended the Splash Day at Merv Tew Park. He noted the successful partnership between the Village and Little Salmon Carmacks First Nation and commented positively on the seasonal operation of the community pool.

Mayor Lachance also reported responding to calls with the Carmacks Volunteer Fire Department. He advised that communications and response procedures associated with the Delta One system continue to require improvement; however, the system is working for initial call response and data collection.

Mayor Lachance reminded Council that the community slow-pitch tournament was scheduled for the upcoming weekend and was expected to have a strong number of participating teams.

6.3 CAO Report

CAO Blake Rogers advised that the next Joint Council Meeting with Little Salmon Carmacks First Nation was scheduled for Wednesday, July 29th, 2026, at 5:00 PM, with LSCFN hosting. Administration was preparing the agenda for distribution.



Emergency preparedness work continued through discussions with Yukon Emergency Measures Organization. Administration planned to meet with EMO representatives to review the season, communications, and potential participation in Operation Nanook, which was also proposed for discussion at the Joint Council Meeting.

CAO reported that a department manager round-table meeting had been held and that ongoing correspondence with residents continued. He met with representatives from Yukon Parks regarding contractor access to the landfill. The access issue was being addressed through improved scheduling and having Public Works staff available on call when necessary. Administration also continued reviewing the possibility of adding another landfill operating day.

CAO met with the Deputy Minister of Community Services and the Association of Yukon Communities Executive Director. Discussions included barriers preventing Housing Accelerator Fund applicants from accessing financing and the need for improved coordination among financial institutions, CMHC, and government programs. These challenges are affecting several Yukon communities and are expected to be discussed at an upcoming AYC meeting.

Administration held initial discussions with the Yukon Water Board and an environmental consultant regarding renewal of the wastewater treatment plant water licence, which expires at the end of 2028. An in-person meeting with Water Board staff was scheduled to clarify application requirements and potential changes from the Village's existing licence. Recommendations will be brought back to Council following that meeting.

Additional work included meetings concerning Government of Yukon properties, participation in an AYC land-development stakeholder session, continued review of the Council Strategic Plan, alignment of emergency plans with LSCFN, public communications, animal care and control, mortgage and loan policies, landfill scheduling, and advocacy for additional office space in the community.

6.4 Association of Yukon Communities Report

Nothing to report. Council was reminded that the next AYC meeting is scheduled to take place in Mount Lorne in September.

6.5 Recreation Highlights

Administration advised that the community slow-pitch tournament was scheduled for the upcoming weekend and had received approximately eight to nine team registrations, representing one of the strongest participation levels to date.

The community pool is currently scheduled to close for the season on August 15th, although some flexibility may be possible. The Youth Plan Turn-Up event was tentatively scheduled for September 23rd. A more detailed Recreation Report will be provided at the next meeting.



6.6 Public Works Highlights

Administration advised that Public Works operations were proceeding well. Increased inflow had been observed at the wastewater treatment plant while river levels were elevated; however, inflow had been decreasing since the previous Tuesday.

Arena ice installation is tentatively scheduled for September 11th or 12th. Any repairs requiring insurance coverage must wait until the ice is installed so that the condition can be assessed in accordance with the insurer's requirements.

Water samples collected from wells along Willow Grouse Road had been returned with satisfactory results. Public Works also continued ditching, routine maintenance, and seasonal beautification work throughout the Village. Council acknowledged the efforts of Village staff and student workers.

7. Bylaws

None.

8. New and Unfinished Business

8.1 Follow-up on landfill access for local contractors

Administration advised that discussions with other Yukon communities had resulted in a workable approach for contractor access to the landfill. Access would be coordinated through scheduled times and an on-call Public Works employee when required.

Administration continued reviewing staffing and scheduling options to add another regular landfill operating day.

8.2 Council Strategic Plan

Council reviewed the fourth draft of the Council Strategic Plan. Administration advised that the latest revisions included updated language regarding the Village's role as a stakeholder in proposed activities that may affect the community, corrections relating to the existing Asset Management Plan and Policy, and an extension of the departmental work-plan implementation timeline from 60 days to 90 days.

The additional time would accommodate seasonal workloads and staff availability, with a staff strategic-planning session anticipated for October. Each department would then prepare a one-page annual work plan identifying strategic actions, deliverables, milestones, required resources, and dependencies on other departments or government partners.

26-14-03 M/S Councillors T. Wheeler / D. Hansen motioned that the draft Council Strategic Plan be released for public engagement. The draft will be posted on the



Village website, and printed copies will be made available at the Municipal Office for public review and comment.

CARRIED

8.3 List of Outstanding Property Owners

Council reviewed the list of outstanding property tax accounts. Administration advised that several accounts had been paid after the Council package was prepared and that reminder letters had been issued on multiple occasions.

Council discussed the unusually high number of outstanding accounts and noted that several property owners reside outside the territory. Administration also explained that liens cannot be registered against certain properties where title remains with the Government of Yukon under a land agreement until ownership is fully transferred.

8.4 Yukon English Project from Fred Hook (Corpus Research Assistant)

Council reviewed a request from the Yukon English Project to use publicly available Village of Carmacks Council meeting minutes as part of a language research corpus supporting the development of a new dictionary of Canadian English.

Council expressed support for the project and requested that the Village receive follow-up information regarding the research and its findings.

26-14-04 M/S Councillors D. Hansen / T. Wheeler motioned that the Village of Carmacks authorize the Yukon English Project to collect and use publicly available open Council meeting minutes for its language research project.

CARRIED

8.5 Civic Recognition Coin Program

Administration presented the proposed Village of Carmacks Civic Recognition Coin Program and associated supplier quote. The program would recognize individuals who have made meaningful and lasting contributions to the community through a three-tier system consisting of bronze, silver, and gold coins.

The proposed order includes 50 Bronze coins, 25 Silver coins, and 25 Gold coins at an estimated total cost of approximately \$4,000. Bronze coins would recognize community contribution, Silver coins would recognize distinguished service, and Gold coins would recognize lifetime achievement.

Council discussed developing a formal policy and nomination process that would allow Council members and residents to nominate individuals, including volunteers, emergency-service members, Elders, and other community contributors. Each coin



would be individually numbered, and recipients would be recorded publicly to preserve the history of the program.

Council expressed support for antique Bronze and antique Silver finishes and acknowledged the work completed by Administration in developing the program.

26-14-05 M/S Councillors D. Hansen / D. Mitchell motioned that the Village of Carmacks proceed with the purchase of the Civic Recognition Coins as presented. CARRIED

9. QUESTION PERIOD

None.

10. IN-CAMERA

Motion to move into Closed Meeting in accordance with the Yukon Municipal Act, Section 213 (3) (a) if in the case of a council, the council decides during the meeting to meet as a council committee to discuss a matter.

26-14-06 M/S Councillor T. Wheeler / D. Hansen motioned to go in-camera at 7:35 PM.

CARRIED

26-14-07 M/S Councillor T. Wheeler / D. Hansen motioned to go out of in-camera session at 8:11 PM.

CARRIED

11. ADJOURNMENT

26-14-08 M/S Councillor D. Hansen motioned to adjourn the meeting at 8:13 PM.

Mayor J. Lachance adjourned the meeting at 8:13 PM.

Mayor J. Lachance

Municipal Clerk Parminder Singh



Office of the Minister
PO Box 2703, Whitehorse, Yukon Y1A 2C6

July 13, 2026

Justin Lachance
Mayor, Village of Carmacks
Box 113,
Carmacks, Yukon Y0B 1C0

via email: mayor@carmacks.ca

Dear Mayor Lachance:

RE: Agriculture in Carmacks

Thank you for your interest in the future of agriculture in the Yukon. I appreciated hearing your perspective as we are beginning to consider how to advance agriculture and agri-food policy and programming within the Next Policy Framework. As you may know, the Next Policy Framework is the upcoming five-year (2028–2033) federal-provincial-territorial (FPT) investment that will replace the current Sustainable Canadian Agricultural Partnership (S-CAP).

FPT Ministers of Agriculture are expected to discuss the Next Policy Framework statement this July. Following that work, FPT governments will begin negotiations on the Next Policy Framework, towards a launch of the new five-year program in April 2028.

As those discussions move forward, the Yukon will continue to advocate for a framework that recognizes Yukon realities. Our agriculture and agri-food sector operates in a unique context of geography, climate, higher operating costs, and on a relatively small-scale production level. These realities require flexible approaches to allow programming to fit Yukon needs and priorities.

For the Yukon, regional flexibility with the Next Policy Framework is essential for supporting continued agriculture development, community projects, food security, resilience, and long-term sustainability of Yukon agriculture. This includes ensuring programming can effectively support local production, infrastructure development, environmentally beneficial management practices, innovation, market development, and opportunities for both established and emerging producers.

Agriculture in the Yukon also plays an important role beyond production alone. Local agriculture contributes to community well-being, local economic activity, and strengthening local food systems. This advances broader goals around sustainability, food security and regional development. We will continue advocating for approaches to support growth and resilience of Yukon agriculture.

We remain committed to working collaboratively with FPT partners as we move into phases of the Next Policy Framework process. While discussions are still in an early stage and no decisions have been made as we progress on the Next Policy Framework, the Department of Energy, Mines and Resources will be engaging communities, industry, First Nations, and other partners to integrate and amplify their priorities and views. I also appreciated your suggestion that the Association of Yukon Communities through its involvement in the Federation of Canadian Municipalities could potentially provide support for the Yukon as it advocates for consideration for the North's unique realities when it comes to agricultural policy.

Thank you again for sharing your perspective. If you have any more agriculture-related questions, concerns or ideas, please reach out to the Director of the Agriculture branch, Kirk Price, at kirk.price@yukon.ca, or 867-332-4197.

Sincerely,

A handwritten signature in black ink, reading "Ted Laking". The signature is fluid and cursive, with the first name "Ted" and last name "Laking" clearly distinguishable.

Hon. Ted Laking
Minister of Energy, Mines and Resources



Office of the Minister
PO Box 2703, Whitehorse, Yukon Y1A 2C6

July 22, 2026

Mayor Justin Lachance
Village of Carmacks
Box 113
Carmacks, YT Y0B 1C0

via email: mayor@carmacks.ca

Dear Mayor Lachance,

RE: Introducing Electronic Medical Records (EMR) for Community Health Centres

I am pleased to be able to confirm that the Department of Health and Social Services will be implementing an electronic medical record system, called Plexia, in all community health centres.

Plexia is already in use in other clinical settings in the Yukon and expanding it to community health centres will make it easier to share patient information across the health system. It is currently in use at Yukon medical clinics, the Constellation Clinic, and the Whitehorse Walk in Clinic. Due to the fact that developing and implementing a broader, new electronic medical record system is expected to take at least three more years, we are acting now to provide the most widely-used in the Yukon electronic medical record system to all rural health centres.

Plexia will help meet Community Nursing's immediate need for an electronic medical record. Planning also continues for a broader electronic medical record platform for the Yukon, guided by a Steering Committee, made up of partners including the Yukon Hospital Corporation, Yukon Medical Association, and the Council of Yukon First Nations.

The phased rollout of Plexia is planned across communities beginning October 2026. If all goes according to plan, it is hoped to be running in all communities by March 2027.

To support a successful and clinically safe rollout, plans may need to be adjusted depending on staffing levels, operational readiness and each community's capacity to support sustainable implementation. If work is not complete by the end of the fiscal year, it would be continued in early 2027/28.

Strong safeguards are built into the system to protect personal health information. Implementing an EMR in community health centres will also support recruitment and retention efforts by modernizing clinical tools and is one part of a broader strategy to improve access to consistent health services in communities.

We recognize the importance of working in partnership with First Nations governments and communities. We are committed to ongoing engagement with First Nations and community leadership and health partners throughout planning and implementation to ensure the system supports community needs and priorities.

In September, the Department of Health and Social Services will host an information session with community partners prior to launch. We will continue to share updates as planning progresses and welcome opportunities to connect with you.

If you have any questions, please feel free to contact Cathy Stannard, Director of Community Nursing, at 867-332-1158 or catherine.stannard@yukon.ca.

Sincerely,



Hon. Brad Cathers
Minister of Health and Social Services

cc: Hon. Cory Bellmore, MLA for Mayo -Tatchun
Blake Rogers, CAO, Village of Carmacks

**Village of Carmacks****CAO Report****Date: July 31, 2026****To:** Mayor and Council**From:** Blake Rogers, Chief Administrative Officer (CAO)

Important Dates/Events

- **Next Regular Council Meeting:** August 18, 2026
- **Meeting with AYC Chair & Executive Director:** September 1, 2026

Day-to-day operations (Ongoing)

- Familiarization with key projects, files, and systems
- Participation in firehall O&M assessment with senior staff

Meetings & Correspondence

- Meetings and correspondence with Village residents (Ongoing)
- Department Management Roundtable (July 22)
- In-Person Meeting with Yukon Water Board RE: Water License – Whitehorse (July 24)
- In-Person Meeting with Yukon Wildfire RE: Firesmart Initiative & CWPP - Whitehorse (July 24)
- Meeting with Yukon Energy Corporation RE: Whitehorse Power Centres Project (July 27)
- Meeting with Public Works Staff RE: Water License renewal (July 28)
- Meeting with VoC Management RE: Emergency Planning (July 29)
- Joint Council Meeting (July 29)
- Correspondence with Yukon Senator Duncan RE: Access to capital for HAF (July 24-30)
- EMO bi-weekly check-in (July 30)

Projects

- Review of LSCFN & VoC Emergency Plans & Recommendations for closer alignment: *Ongoing*
- Enhancing VoC communication tools & structures: *Ongoing*
- Research on mortgage and loan policies to assist with HAF uptake: *Ongoing*
- Advocating for more office space in the Village and managing VoC leases: *Ongoing*



Village of Carmacks

P.O. Box 113
Carmacks, YT Y0B 1C0

Finance and Administration Report – July 2026

1. Expenditure Summary

The Expenditure Summary Report for June 2026 has been provided for Council's review.

Bank reconciliations for the reporting period have not been completed as I am waiting on statements.

2. Income Statement

The Income Statement for the period of January 1 to July 31, 2026, has been submitted for Council's review and consideration.

3. Property Tax Collection

As of July 31st, 83 property owners paid their taxes.

4. Community Investment Grants

Payments were sent out on July 29, 2026. Summary is attached for council's review.

Should Council require further details or clarification on any of the items outlined above, please do not hesitate to contact Administration.

Annette Wylimczyk
Finance Officer

Telephone: (867) 863-6271
Fax: (867) 863-6606
Email: info@carmacks.ca

Village of Carmacks					
Income Statement 2026-01-01 to 2026-07-31					
REVENUE					
Revenue			EXPENSE		
Tax Revenue - General	502,299.04				
Tax Revenue - Penalties	5,399.01		Expenses		
Tax Revenue - Interest	4.02		Indemnities		43,260.74
Grants in Lieu - Federal	24,227.05		Salaries Managers		9,816.10
Grants in Lieu - CBC	0.00		Salaries Full Time		693,821.21
Grants in Lieu - YTG	202,551.74		Salaries Part time		37,301.72
Grants in Lieu - Yukon Energy	80.78		Salaries Student		32,358.66
Total Tax Revenue		734,561.64	WCB		35,689.12
Interest Income	28,281.20		Travel		23,043.43
Administration revenue other	2,775.14		Per Diem		14,912.50
Recreation Revenue	22,240.85		Overtime		2,643.79
Concession Revenue	326.74		Standby Pay		2,069.82
Pool Revenue	1,061.15		Yearly Travel Bonus		23,000.00
Arena Revenue	9,709.50		RSP Employer Portion		7,850.43
Public Works Revenue	1,492.86		Group Ins. Employer Portion		25,499.20
Recycling Revenue	41,209.59		CPP Employer Portion		44,351.37
Landfill Revenue	56,088.48		EI Employer Portion		17,759.68
Sewer Revenue	36,576.48		Contract labour & Equipment		0.00
Business Licence Fees	3,210.30		Janitorial expense		5,497.92
Animal Control Fees	50.00		Janitorial Supplies		0.00
Permit Fees	350.00		Office Supplies		3,180.91
Visitor Centre Revenue	0.00		Supplies		30,445.31
Bylaw Revenue	25.00		Training		5,374.94
Building rentals	111,008.01		Memberships		13,994.00
Fire Protection Agreement	0.00		Amortization		0.00

Pool Agreement LSCFN	0.00		Service, bank, and late charges	5,550.27
Carbon Tax Rebate	0.00		Advertising	170.74
Total Other Revenues		314,405.30	Donations	0.00
Do Not Use		0.00	Bad Debt	0.00
Grant Revenue - Federal	612,788.50		Elections	3,036.88
Grant Funding - YTG	2,000.00		Postage	0.00
Grants - Other	0.00		Telephone/Internet/Cell	30,773.79
Grant funding - CDF	0.00		Heating Fuel	133,091.44
CCBF Funding	11,333.62		Electricity	181,750.62
Total Grant Revenue		626,122.12	Repairs and Maintenance	92,942.74
Funding - Federal	15,000.00		Testing	25,172.72
Funding - YTG	54,558.50		Rent	1,650.00
Funding - Other	17,575.00		Security	4,732.55
Community Training Trust Fund	0.00		Insurance	10,324.00
Total Funding		87,133.50	Professional Fees	136,901.07
Comprehensive Grant - Conditional	0.00		Vehicle Expenses	31,484.99
Comprehensive Grant - Unconditional	1,958,057.00		Vehicle Fuel	13,864.01
Total - Comprehensive Grants		1,958,057.00	Vehicle Lease	0.00
Transfer from Reserves		0.00	Community Investment Grant	12,757.54
Gain/Loss on disposal of Assets		0.00	Licences, Dues and Fees	20,617.26
Freight Revenue - Don't use		0.00	Meeting Expenses	3,863.64
Sales Returns - Don't Use		0.00	CMHC-HAF Funding	78,550.95
Early Payment Sales Discounts		0.00	Capital	0.00
Total Revenue		3,720,279.56	Infrastructure Improvements	0.00
			Election - use account 5034	0.00
TOTAL REVENUE		3,720,279.56	Contributions	0.00
			Street Lights	13,685.76
			Street Signs	-250.00
			Road Maintenance	6,372.44
			ARO Accretion	0.00
			Small Tools & Equipment	2,295.61
			Equipment	0.00
			Equipment rental	0.00

			Animal Control		52.47
			Mosquito Control		0.00
			Recycling Refund		17,565.75
			Landfill Maintenance		8,951.32
			Cemetery Maintenance		685.99
			Parks Maintenance		2,597.76
			Trails Maintenance		1,405.53
			Rec Board Grants		9,116.53
			Funded Programs		19,673.99
			Events		17,157.53
			Special Events & Projects		400.00
			Concession		698.57
			Emergency Measures		0.00
			Freight		2,897.76
			Amortization Administration		0.00
			Amortization Protection		0.00
			Amortization Maintenance		0.00
			Amortization Enviro Health		0.00
			Amortization - Recreation		0.00
			Early Payment Purchase Discounts		0.00
			Don't Use		0.00
			Total General & Admin. Expenses		1,962,413.07
			TOTAL EXPENSE		1,962,413.07
			NET INCOME		1,757,866.49



Village of Carmacks
Public Works GM Report
Date: July.30, 2026

To: Chief Administrative Officer, Mayor, and Council
From: Jens Wylimczyk, Public Works General Manager

Treatment Plant

- **Flow Rates:** Operating at standard capacity with no fluctuations.
 - **Measurements:** All readings are within normal ranges.
-

Landfill

- **Operation:** Operation within normal parameters with no reported issues.
-

Collection System

- **Status:** Operating within normal parameters with no reported concerns.
-

Duplex

- **System Functionality:** Operating within normal parameters with no reported issues.
-

Equipment

- **Condition:** Normal operations
-

Recycling Facility

Operations: Sorting, shredding, and baling systems normal operations



Old Firehall

- **Facility Status:** All systems and services are functional.
-

New Firehall

- **Facility Status:** All systems and services are operating as expected, with no operational concerns at this time.
-

Administrative Building

- **Facility Status:** All systems and services are operating as expected
-

Public Works Shop

- **Facility Status:** Equipment and processes are normal.
-

Streets

- **Status:** We are doing road repairs.
-

- Sincerely,
Jens Wylimczyk
Public Works General Manager



Monthly Report to Council

Recreation Department June/July 2026 Council Report**Summer Day Camp**

Summer Day Camp began on June 17 and will run until August 7, providing seven weeks of programming. Camp has been going very well, with children enjoying a wide variety of activities throughout the summer. Highlights have included a week-long STEAM Camp, regular swimming outings where many of the children have become much more confident swimmers, a visit to the Visitor Information Centre to learn about the history of Carmacks, and lots of outdoor activities. As camp comes to an end, Recreation staff will be completing a thorough cleanup and reset of the Recreation Centre in preparation for fall.

After-School Program

Planning for the 2026-2027 After-School Program is well underway. Registration will open on August 10, with the program beginning on September 7. There will be 25 available spaces this year.

Summer Sports Programming

George has continued running T-Ball on Wednesdays throughout the summer. He also attempted to start an afternoon sports program for youth who were not working or attending Summer Day Camp. While participation was lower than anticipated, it was a good opportunity to gauge community interest for future programming.

Community softball nights have been another great success this summer, with strong participation from community members. It has been great to see so many people coming out to stay active, have fun, and enjoy time together.

Canada Day

Canada Day celebrations were held at Merv Tew Park this year. Although the weather forecast called for rain and had us a little nervous, the day turned out to be beautiful. The event was well attended, and it was great to see so many people come together to celebrate. While many chose to spend their time visiting with family and friends instead of participating in the organized games, the opportunity for the community to gather and connect made the day a success.

Annual Slo-Pitch Tournament

The Recreation Department, in partnership with Little Salmon Carmacks First Nation, successfully hosted the 4th annual Carmacks Slo-Pitch Tournament. This year marked our largest tournament to date, with eight teams participating.

The tournament ran very smoothly over the weekend. We had two excellent umpires, no significant issues, and received positive feedback from teams and spectators alike. Two food trucks attended the event and were very well supported by both participants and community members.



Monthly Report to Council

The tournament continues to be an important event for Carmacks, bringing visitors into the community, supporting local businesses, and providing a great weekend of recreation. RCMP advised that everything went very well throughout the weekend. Recreation staff ensured the grounds remained clean throughout the event, and Little Salmon Carmacks First Nation provided portable washrooms to support the tournament.

Arena

The current scheduled date to begin making ice is September 23, with the possibility of starting a couple of days earlier depending on cimco finishing in Whitehorse.

Staff will begin transitioning the arena from summer operations to prepare for another successful winter season.

Village of Carmacks

Bylaw No. 327 - 26

A Bylaw to formally recognize the authority and responsibilities of Bylaw Services Constables.

Whereas Council of the Village of Carmacks has authority under the Municipal Act to establish designated municipal officer positions and set terms, duties and powers;

And Whereas Bylaw Services Constables are considered *persons “employed for the preservation and maintenance of the public peace or for the service or execution of civil process”* under the definition of Peace Officer in the Criminal Code;

And Whereas Council wishes to clarify the status of persons appointed to Bylaw enforcement roles and to create rules governing the training and the use of equipment required by those persons to carry out their duties;

Now Therefore the Municipal Council of the Village of Carmacks enacts as follows:

1. Title

This Bylaw may be cited as the “Bylaw Services Constable –Recognition of Authority and Responsibilities Bylaw.”

2. Purpose

The purpose of this Bylaw is to:

- a) formally recognize persons appointed as Bylaw Services Constables as peace officers for the purposes described in this Bylaw;
- b) authorize, subject to controls, the carriage and operational use of approved intermediate weapons by trained Bylaw Services Constables; and
- c) establish training, oversight, reporting, and review requirements to ensure lawful, reasonable, necessary, and proportionate enforcement strategies, consistent with the Criminal Code and best practices.

3. Definitions

In this Bylaw:

- “Bylaw Services Constable” means a person appointed by Council (or by the CAO if so authorized by Council) to carry out enforcement of municipal bylaws and who holds the title set out in the Bylaw Enforcement Appointment bylaw.
- “Peace Officer” means, for the purpose of this bylaw and insofar as permitted by law, a Bylaw Services Constable sworn or designated as such and performing duties authorized by Council under municipal authority. (This designation is limited to powers within the legislative competence of Council.)
- “Intermediate Weapon” means a non-lethal weapon (e.g. baton, oleoresin capicum (OC) spray, restraints) that is included in the Village’s approved list (Appendix A) and is subject to training and use restrictions. Intermediate weapons are defensive tools. They are used primarily as a deterrence to support the de-escalation of potentially volatile situations. When necessary, they are used with the intent to temporarily incapacitate a subject to overcome their resistance when lower levels of force would be inappropriate or ineffective. The Village shall maintain an Approved Intermediate Weapons List (Appendix A)

- “Use of Force” and “reasonable force” have meanings in the Criminal Code. Nothing in this bylaw expands or narrows rights or obligations under the Criminal Code.

4. Appointment and Oath

4.1 Council may, by resolution or by separate appointment instrument, appoint people to the position of Bylaw Services Constable. The CAO may be authorized by resolution to effect appointments, suspensions and term-of-employment matters as permitted by the Municipal Act.

4.2 All Bylaw Services Constables under this Bylaw must take the formal oath of office in a ceremony attended by the Mayor or designate, and the oath must be recorded in the municipal records. The oath is attached as Appendix B.

5. Peace Officer Powers – Limitations

5.1 When acting within the lawful scope of their appointment, Bylaw Services Constables may exercise:

- a) powers reasonable and necessary for the enforcement of municipal Bylaws enacted by Council;
- b) powers expressly delegated by Council by bylaw; and
- c) the limited powers set out in this Bylaw related to intermediate weapons.

5.2 Nothing in the Bylaw authorizes a Bylaw Services Constable to exercise powers beyond the municipality’s legislative competence, to perform duties that are exclusively the responsibility of federal or territorial police, or to act in a matter contrary to federal or territorial law.

6. Approved Intermediate Weapons

6.1 The Village shall maintain an Approved Intermediate Weapons List (Appendix A). Only items listed in Appendix A may be carried or used by Bylaw Services Constables. Appendix A may be amended by Council resolution on the recommendation of the CAO in consultation with RCMP/territorial authorities and legal counsel.

6.2 No Bylaw Services Constable may carry, display, or use any intermediate weapon unless they have:

- a) completed the Village-approved training and certification program for that intermediate weapon; and
- b) are acting pursuant to the Village’s Bylaw Services Constable – Recognition of Authority and Responsibilities Policy (Schedule 1) and this Bylaw.

7. Training, Equipment and Maintenance

7.1 The CAO shall ensure that any Bylaw Services Constable authorized to carry an intermediate weapon receives certification from an accredited trainer recognized by the Village.

7.2 The Village will keep written records of training, intermediate weapon issuance, and maintenance logs.

7.3 Intermediate weapons and equipment shall be stored, maintained, and disposed of in accordance with the manufacturer’s instructions and Village policy.

8. Use of Force Rules and Reporting

8.1 Bylaw Services Constables may only use that force which is necessary, reasonable, and proportionate in the circumstances, consistent with the Criminal Code and applicable territorial standards. Nothing in this Bylaw authorizes unlawful force.

8.2 Any discharge or employment of an intermediate weapon (including pointing, drawing, or deployment as defined in Schedule 1) shall be documented and reported.

8.3 The CAO will ensure there is an independent administrative review of every incident involving the use of intermediate weapons; criminal investigations remain the responsibility of the RCMP.

9. Oversight, Review and Public Transparency

9.1 Council shall receive quarterly reports summarizing training, deployments, intermediate weapon maintenance, and any incidents involving use of intermediate weapons (redacting personal identifying information as required by privacy law).

9.2 Council shall review this Bylaw and associated policies at least once every two (2) years.

10. Qualifications, Suspension and Removal

10.1 The CAO may suspend the authorization to carry an intermediate weapon from any Bylaw Services Constable pending investigation, re-training or for cause.

10.2 Council may revoke appointment of a Bylaw Services Constable in accordance with Municipal Act procedures and employment rules.

11. Liability, Insurance and Legal Compliance

11.1 The CAO shall ensure the Village maintains adequate coverage for all authorized activities, including the carriage and use of intermediate weapons.

11.2 Nothing in the Bylaw limits personal liability, criminal liability, or civil liability if a Bylaw Services Constable acts unlawfully.

12. Offences and Penalties

12.1 Any person who contravenes a provision of this Bylaw is guilty of an offence and liable on summary conviction to a fine.

13. Severability

If any provisions of this Bylaw is held invalid by a court the remainder of this Bylaw remains in force.

14. Effective Date

This Bylaw comes into force on the date of final adoption of Council.

Read a first time this ____21st____ day of ____April____, 2026

Read a second time this _____ day of _____, 2026

Read a third time this _____ day of _____, 2026

Mayor: _____

CAO _____

Appendix A

Approved Intermediate Weapons

Handcuffs

Handcuffs are used for the safe restraint of individuals who are under lawful arrest or detention, to prevent harm to the officer, the individual, or the public.

Baton (ASP)

The baton is a defensive tool used to protect the officer from assault or to control an actively resistant individual or animal when lower levels of force are ineffective, in accordance with use-of-force continuum.

Oleoresin Capsicum (OC) Spray

OC spray is used as a non-lethal option to stop aggressive or threatening behavior - this may include both humans and animals - by temporarily incapacitating the subject and allowing the situation to be brought under control safely.

Appendix B

Oath of Appointment

Peace Officer and Bylaw Services Constable

I, _____, of the Village of Carmacks in the Yukon Territory,
make oath and say:

That I will well and truly serve our Sovereign King in the office of Peace Officer and Bylaw
Services Constable for the Village of Carmacks without favour or affection, malice or ill
will;

That I will, to the best of my power, cause the peace to be kept and preserved; and

That while I continue to hold the said office of Peace Officer and Bylaw Services Constable
I will, to the best of my skill and knowledge, discharge all the duties and responsibilities
thereof faithfully and according to law.

So Help Me God

Sworn before me at the Village of Carmacks in the Yukon Territory this _____
day of _____, 2026

A Notary Public in and for the Yukon Territory

Schedule 1

Bylaw Services Constable – Recognition of Authorization and Responsibilities Policy

Policy # _____

Approval Date: _____

Applies to: Bylaw Services Constable

1. The purpose of this policy is to:

- Define when and how the Bylaw Services Constable may use force in the lawful execution of their duties.
- Ensure actions are consistent with the Criminal Code, Summary Convictions Act, territorial legislation, and Village policies.

2. Definitions

- Intermediate Weapons: Defensive tools or devices used to control, restrain, or subdue an individual in a non-lethal manner. Examples include:
 - OC (Oleoresin Capsicum) spray
 - Expandable or fixed baton
 - Approved restraint devices (handcuffs or soft restraints)
- Use of Force: The application of physical means to gain compliance, prevent harm, or enforce the law. Force must always be reasonable, necessary, and proportionate.
- Lethal Force: Any action that is intended or reasonably likely to cause death or grievous bodily harm.

- Peace Officer: A Bylaw Services Constable designated under Bylaw 308-24

3. Guiding Principles

- Legality: All use of force must comply with federal, territorial and municipal law.
- Necessity: Force may only be used when other lawful measures are insufficient.
- Proportionality: Force must match the threat level or resistance encountered.
- Accountability: All incidents involving force or weapon use must be reported and reviewed.
- Training: Only officers trained and certified in the use of an intermediate weapon may carry or deploy it.

4. Authorized Use of Force

- The Bylaw Services Constable may employ use of force options that are consistent with approved training and the use of force must remain reasonable, proportionate, necessary and consistent with law.
- Nothing in this policy restricts or removes the legal protections available to a Peace Officer under Section 25 of the Criminal Code of Canada, which justifies the use of necessary force when acting on reasonable grounds in the execution of lawful duties.

5. Training and Certification

- Officers must complete certified training programs for all use of force or defensive tactics. This program shall be approved by Council.
- Annual recertification and refresher training are mandatory.
- Training Records will be maintained by the CAO.

6. Reporting and Documentation

- Any use of non-lethal force must be documented in writing to the CAO as soon as practicable.
- Any use of lethal force shall be reported immediately to the CAO and the RCMP and the officer shall be placed on administrative leave pending, review, with support services offered.
- An Incident Report shall be submitted, and must include
 - Date, time, and location of the incident
 - Parties involved
 - Reason force was used
 - Type and level of force applied
 - Outcome of the incident
- Reports will be reviewed by the CAO or designate and retained for municipal records.
- The Village shall ensure that an incident involving lethal force is subject to external investigation in accordance with applicable law.

7. Oversight and Review

- The CAO shall ensure compliance with this policy
- All incidents involving force or weapons will be reviewed for:
 - Compliance with law and policy
 - Appropriateness of force applied
 - Recommendation for training or procedural adjustments, if necessary.

8. Policy Enforcement

- Failure to comply with policy may result in disciplinary action, up to and including dismissal.
- This policy complements all other Village bylaws and territorial or federal legislation.

9. Policy Review

- This policy will be reviewed at least every two years or sooner if legislative or operational changes occur.

Approval:

Mayor _____

CAO _____

VILLAGE OF CARMACKS
BY-LAW NO. 307-24

A By-law to regulate and control vehicular and pedestrian traffic and use of highways within
the Village of Carmacks.

WHEREAS Section 265 of the Yukon Municipal Act, Chapter 154, Statutes of the Yukon, and amendments thereto provide that, subject to the Highways Act and the Motor Vehicles Act, a municipality may pass by-laws regulating the use, management, and control of municipal highways;

AND WHEREAS the Village of Carmacks is desirous of ensuring the safe and efficient movement of vehicular and pedestrian traffic and the protection of municipal infrastructure;

NOW THEREFORE, the Council of the Village of Carmacks, in an open meeting duly assembled, hereby enacts as follows:

PART 1.00 SHORT TITLE

1.01 This By-law may be cited as the "Traffic By-law".

PART 2.00 DEFINITIONS

2.01 In this By-law:

- (1) "Bicycle" means a device propelled solely by human power upon which a person may ride, having one or more wheels, with at least one wheel more than 40 centimeters in diameter.
- (2) "By-law Officer" means an individual appointed by Council to enforce the by-laws of the Village of Carmacks.
- (3) "Carmacks Downtown Core/Village Hub/Urban Residential" means the area within the Village of Carmacks designated for commercial activities, as defined in the Village's zoning by-law.
- (4) "Chief Administrative Officer (CAO)" means the person appointed by Council to the position of Chief Administrative Officer for the Village of Carmacks.
- (5) "Commercial Vehicle" means any motor vehicle other than a private vehicle as defined in the Motor Vehicles Act.
- (6) "Council" means the duly elected Council of the Village of Carmacks.

- (7) "Driver" or "Operator" means a person who drives or is in actual physical control of a vehicle.
- (8) "Heavy Vehicle" means any vehicle or combination of vehicles having a total of more than three axles, including the steering axle, but does not include:
 - (a) Vehicles primarily intended for the conveyance of passengers;
 - (b) Vehicles in use for the purpose of construction or repair of any public utility or infrastructure on or within the right-of-way of a highway;
 - (c) Emergency vehicles;
 - (d) Vehicles intended for the purpose of moving buildings while engaged in conveying a building for which the necessary moving permits have been issued;
 - (e) Vehicles recovering a disabled vehicle from a highway.
- (9) "Highway" means any thoroughfare, street, road, lane, alley, or other place that the public is ordinarily entitled or permitted to use for the passage or parking of vehicles, and includes:
 - (a) A sidewalk, including a boulevard portion thereof;
 - (b) Where a ditch lies adjacent to and parallel with the roadway, the ditch;
 - (c) All the land within thirty (30) meters of the center line of the highway.
- (10) "Intersection" means the area embraced within the prolongation or connection of the lateral curb lines or, if none, the exterior edges of the roadways of two or more highways which join one another at an angle, whether or not one highway crosses the other.
- (11) "Motor Coach/Bus" means a vehicle in excess of 11,000 kilograms and nine (9) meters in length primarily intended for the conveyance of passengers.
- (12) "Officer" means a By-law Officer of the Village, or a member of the Royal Canadian Mounted Police.
- (13) "Official" means the Chief Administrative Officer or any other person authorized by Council or the Chief Administrative Officer to act on behalf of the Village.
- (14) "Owner" means the person in whose name a motor vehicle or trailer is or is required to be registered under the Motor Vehicles Act of the Yukon Territory.

- (15) "Person" includes an individual, partnership, association, company, trustee, executor, administrator, or legal representative.
- (16) "Residential Area" means any district classed in the Village's Zoning By-law as residential or any grouping of dwellings in any area where the predominant use of buildings is for residential purposes.
- (17) "Traffic Control Device" means any sign, signal, marking, or device, including the post or standard on which it is mounted, placed, marked, or erected under the authority of this By-law for the purpose of regulating, warning, or guiding traffic.
- (18) "Vehicle" includes a motor vehicle, trailer, semi-trailer, self-propelled machine, or any device by which any person or property is or may be transported or drawn upon a highway.

PART 3.00 ROAD PROTECTION AND SAFETY COMMITTEE

3.01 There is hereby established a Road Protection and Safety Committee, consisting of:

- (1) The Mayor, or in his/her absence the Deputy Mayor,
- (2) The Chief Administrative Officer, or in his/her absence their delegate, and
- (3) The Public Works Superintendent, or in his/her absence their delegate.

3.02 All decisions of the Road Protection and Safety Committee shall be recorded in writing.

PART 4.00 PROTECTION OF HIGHWAYS

4.01 No person shall cause or allow or do any act which is likely to cause or does cause damage to or interfere with the operation of one or more of the following:

- (1) A highway
- (2) A culvert
- (3) A bridge
- (4) A traffic control device
- (5) Any public property or permitted private property situated on a highway or within a road allowance.

4.02 No person shall affix any advertising material, poster, placard, sign, or other material on any traffic control device or any part of a highway, bridge, or culvert without written

permission from the Village, and no person shall erect any device or structure that interferes with the effectiveness or visibility of a traffic control device.

4.03 No person or public utility shall cause an obstruction for the purpose of working on power, phone, or cable utilities without approval from an Official of the Village. Once approval has been obtained, the Village shall cause barriers to be erected, and the fee for this service shall be as set out in the Fees and Charges By-law.

4.04 No person shall cause or allow or do any act which is likely to cause or does cause any obstruction to be on or within one or more of the following:

- (1) A highway
- (2) A culvert
- (3) A bridge
- (4) Any public property or permitted private property situated on a highway or within a road allowance.

4.05 No person shall:

- (1) Excavate or otherwise destruct a highway, including the road allowance thereof, or
- (2) Transport material or loads of material over a highway which would be of an extraordinary use likely to imperil the highway or people living on or near the highway.

4.06 Notwithstanding Section 4.04, a person, with the written approval of an Official of the Village, may excavate or otherwise destruct a highway, including the road allowance thereof, or make extraordinary use of a highway subject to such conditions as may be imposed by the Official. If any unauthorized excavation or destruction occurs, the person responsible for the action shall repair the disturbance to the satisfaction of the Village or reimburse the Village for the cost of repair.

4.07 No person shall cause or allow to be caused by vehicular traffic any disturbance to the traveled roadway surface of paved, gravel, or dirt highways which will rut or mark the traveled roadway surface of the highway to the extent that it will create a hazard for a typical passenger car using that highway. If such a disturbance is caused, the person responsible shall repair the disturbance to the satisfaction of the Village or reimburse the Village for the cost of repair.

4.08 Where a person is using a highway to the extent that such usage creates a dust problem annoying or hazardous to people living alongside or near the highway, the Village may require the said person to provide dust suppression treatment for the highway for as long as the annoyance or hazard exists.

4.09 Where a person uses the highway to an extent which causes the need for more than routine maintenance by the Village, the Village may require the said person to be responsible for providing the additional maintenance needed.

4.10 No person shall dispose of rubbish in a public place or on a highway or within a road allowance unless the rubbish is disposed of in a container placed for the purpose of collecting rubbish.

4.11 An Officer or Official may destroy or otherwise dispose of rubbish or other matter which has been unlawfully deposited on a highway or in a public place or within a road allowance.

4.12 No person shall operate or move on a highway any vehicle, equipment, or machine not equipped with rubber tires which support the weight of the vehicle, equipment, or machine while being operated or moved on a highway without the written permission of the Village.

4.13 No person shall use any implement or machine to cultivate, mow, or in any other way disturb or cause damage to any road allowance or the shoulder of any highway without the written permission of the Village.

4.14 No person shall remove from any highway any gravel, asphalt, pavement, or other material used to surface a roadway without the written permission of the Village.

4.15 No person shall cause or do any act which causes all or parts of a load being transported along a highway to be distributed or otherwise spread onto the surface of the highway or onto the road allowance without the written permission of the Village.

4.16 No person shall deposit or dispose of rocks, earth, vegetation, petroleum products, chemicals, or other similar materials on a highway or within a road allowance without the written permission of the Village. Any person doing so without permission shall be responsible for the removal of all materials deposited and, where necessary, for the restoration of the highway or road allowance to its original or better condition.

4.17 No person shall construct an access onto a highway, nor build a pipeline or other infrastructure along or across a developed highway or undeveloped road allowance, nor use an undeveloped road allowance without the written permission of the Village.

4.18 An Officer or Official is hereby authorized to take any action deemed reasonable and necessary to prevent the continuation of any act prohibited by this By-law and may, but is not restricted to, the following:

- (1) Impound a vehicle, or a vehicle and its cargo and/or equipment, or any other machine, object, or thing used to commit an offense under this Part and to hold the same until it is, in the opinion of the Officer, rendered inoffensive.
- (2) Order the vehicle, machine, or equipment to be removed from the highway or road allowance.
- (3) Detour any vehicle and cargo or other machinery and equipment.
- (4) Order a person to cease any act which causes an offense under this Part.
- (5) Remove and dispose of any signs or other objects improperly affixed to or interfering with traffic control devices, parts of a highway, bridge, or culvert.

PART 5.00 RATES OF SPEED

5.01 For the purposes of this Part, Council hereby delegates authority for the fixing of maximum rates of vehicle speed to the Road Protection and Safety Committee, who shall from who shall annually review the rates of speed outlined: 40KM/H throughout the municipality unless otherwise posted; 25KM/H in high-density traffic areas such as the CRC/Village Hub, School Zone, and Merv Tew Park. In setting maximum rates of speed, the Road Protection and Safety Committee shall consider the policy of Council and recommendations of the Manual of Uniform Traffic Control for Canada.

5.02 The Road Protection and Safety Committee, by signs posted along any highway, may fix a maximum vehicle speed limit in respect of any curve in a highway where the design of the curve requires a safe traveling speed that is less than the regular maximum vehicle speed for that highway or portion of that highway. Said vehicle speed limit will be applicable to all vehicles or to any class or classes of vehicles while traveling over that part of the highway.

5.03 The Road Protection and Safety Committee, by signs posted along any highway, may fix a maximum vehicle speed limit in respect of any part of the highway under construction or repair or in a state of disrepair. Said vehicle speed limit will be applicable to all vehicles or to any class or classes of vehicles while traveling over that part of the highway.

5.04 The Road Protection and Safety Committee is hereby authorized to place such traffic control devices and signals, including but not restricted to speed limit signs and warnings

of changes in speed limits as may be necessary to inform the traveling public of the vehicle speed limits and recommended traveling speeds.

PART 6.00 WEIGHT AND DIMENSION CONTROL ON HIGHWAYS AND BRIDGES

6.01 No person without the written permission of the Village shall operate a vehicle on a highway that exceeds the maximum allowable weight, width, height, or length of the vehicle as determined in the Yukon Highways Act Regulations or the license issued for the vehicle.

6.02 The Road Protection and Safety Committee is hereby delegated the authority to:

- (1) Prohibit the use of any highway by a traction engine or public vehicle, or by a class or classes thereof, for a period or periods that the Committee determines.
- (2) Limit or restrict the speed of a traction engine or public vehicle, or of a class or classes thereof, using a highway for a period or periods that the Committee determines.
- (3) Increase, limit, or restrict the maximum gross weight that may be borne by a tire, an axle, or an axle group, or any of them, or the maximum gross weight that may be borne by a vehicle or combination of vehicles on a highway for a period or periods that the Committee determines, when the Committee is of the opinion that the prohibition, limitation, or restriction is necessary for public safety or the preservation of the highway, or that the increase is appropriate for the road conditions at the time.

6.03 All decisions of the Road Protection and Safety Committee shall be recorded in writing. Changes to standard Territorial road weights shall be advertised by posting the appropriate signage on the highway affected and by notifying the Carmacks Detachment of the RCMP and the Territorial Vehicle Enforcement Section.

6.04 The Chief Administrative Officer is authorized to approve individual overload or over-dimensional permits. Such approvals shall be at the discretion of the approving Official and shall have regard for public safety and road conditions.

PART 7.00 STOP AND YIELD

7.01 Subject to the provisions of this By-law, "stop" and "yield" regulations and prohibitions shall be in compliance with the Yukon Motor Vehicle Act.

7.02 The Road Protection and Safety Committee is hereby authorized to determine the locations at which stop signs and yield signs shall be affixed and at which operators are required to stop or yield, as the case may be. In determining these locations, the Chief

Administrative Officer shall consider public safety, the free flow of traffic, policy approved by Council, and the recommendations of the Manual of Uniform Traffic Control for Canada.

PART 8.00 PARKING AND RESTRICTED PARKING

8.01 For the purposes of this Part, Council hereby delegates to the Road Protection and Safety Committee the authority for the designation and prescribing of "no parking" or "restricted parking" zones, and to have appropriate signs erected. Without restricting the generality of the term, "restricted parking" zones could include angle parking, limited hours of parking, loading zones, and type or size of vehicle that may park. The Road Protection and Safety Committee shall maintain an inventory of the said signage in the form of a written inventory or map.

8.02 In exercising their authority under Section 8.01 above, the Road Protection and Safety Committee shall have due regard for public safety, clear and unobstructed flow of traffic, and, to the degree that it does not hinder the first two objectives, the convenience of the motoring public; as well as any policy approved by Council and the recommendations of the Manual of Uniform Traffic Control for Canada.

8.03 No person shall stop or park a vehicle upon a highway when it is practicable to stop or park the vehicle off the highway, and in no event shall a person stop or park a vehicle on a highway unless a clear and unobstructed width is left between the vehicle and the center line of the highway for the free passage of other vehicles thereon.

8.04 Where a vehicle is parked on a highway not in a developed residential, commercial, or industrial area, there must be a clear view of the parked vehicle for sixty (60) meters in either direction from the vehicle along the highway, and adequate nighttime warning of the vehicle must be placed in front and to the rear of the vehicle.

8.05 No person shall park a vehicle in contravention of a "no parking" or "restricted parking" sign erected by authority of this Part, and no person shall park in a loading zone for any other purpose than to load or unload a vehicle.

8.06 Unless required or permitted by this By-law, or by a traffic control device erected by the authority of this By-law, or by the order of an Officer, or in order to prevent a traffic accident, no person shall stop or park any vehicle:

- (1) On a sidewalk or boulevard,
- (2) In a crosswalk or on any part of a crosswalk,
- (3) Within an intersection,

- (4) At an intersection nearer than within five (5) meters of the projection of the corner property line lying at right angles to the direction of travel,
- (5) Within 1.5 meters of an access to a garage, private road, or driveway,
- (6) Within, upon, alongside, or opposite any public works excavation, obstruction, road construction, or road repair project,
- (7) On any bridge or overpass, or in any underpass, or in the approaches thereto,
- (8) Within five (5) meters of a fire hydrant,
- (9) Within six (6) meters of a stop or yield sign.

8.07 No vehicle in excess of five (5) tons gross vehicle weight may be parked on a road within a residential area of the Village. This section shall not be used to prohibit larger vehicles from parking in a residential area for the period of time in which they are engaged in delivering a service to a residence.

8.08 The parking or storing of a tanker truck with a capacity exceeding 17,000 liters and generally used for the purpose of transporting flammable liquids or gases or other dangerous goods shall be prohibited in the Carmacks Downtown Core/Village Hub/Urban Residential and in any residential area. Notwithstanding this Section, said vehicles may stop for the purpose of immediately off-loading their contents.

8.09 Where a vehicle or other object is left standing upon a highway for more than twenty-four (24) hours without moving, it may be deemed by an Officer to be parked in contravention of this By-law.

8.10 Nothing in this Part shall be construed to prohibit firefighting vehicles or equipment, police vehicles, ambulances, vehicles engaged in highway repair, maintenance and inspection, or vehicles of a public utility from parking on a highway when it is advisable to do so.

8.11 Nothing in this Part shall be construed to prohibit the driver of a school bus from parking on a highway for the purpose of loading or unloading passengers if there is insufficient space off the highway to load or unload passengers.

8.12 For the purpose of the enforcement of the parking provisions of this By-law, an Officer is authorized to place a sticker, notice, or erasable mark on the tire of any parked or stopped vehicle, and the Officer and the Village incur no liability for doing so.

8.13 An Officer may cause to be removed in any reasonable way any vehicle or object found in contravention of this Part or which otherwise is unreasonably obstructing traffic.

8.14 A vehicle or object removed by authority of Section 8.13 may be held, stored, or kept in any place deemed suitable or expedient by an Officer at the cost of the owner or person in charge of the vehicle.

PART 9.00 HEAVY VEHICLES

9.01 Except as otherwise indicated by a traffic control device or as provided for in this Part, no person shall operate, park, or stop to load or off-load a heavy vehicle upon any highway in the Carmacks Downtown Core/Village Hub/Urban Residential.

9.02 Except as provided for in this Part, no person shall operate a heavy vehicle on a highway not designated a truck route in Appendix "A" of this By-law.

9.03 Except as provided for in this Part, no person shall park a heavy vehicle upon a highway for more than two (2) consecutive hours.

9.04 For the purpose of access to and exit from a work site and for the purpose of loading or unloading furniture at a residence, a person may operate, stop, and park a heavy vehicle on any highway.

9.05 A person may operate a heavy vehicle in the Carmacks Downtown Core/Village Hub/Urban Residential Area between the hours of 6:00 AM and 11:00 AM and between the hours of 7:00 PM and 12:00 Midnight for the purpose of loading or off-loading the heavy vehicle. The Chief Administrative Officer or their delegate is hereby authorized to extend the hours of loading and off-loading for a heavy vehicle in an emergent situation.

9.06 For the purposes of Section 9.05, an emergent situation is one caused by illness of the operator; mechanical problems with the heavy vehicle; unforeseen road conditions; shortages of medical supplies, perishable foods, or fresh milk; or similar situations. Council by resolution may approve policies to regulate emergent situations.

9.07 Where an emergent situation occurs which prevents the operator of a heavy vehicle from complying with Section 9.05, the operator shall cause the situation to be reported to the Village Office on the next regular business day during regular hours. Any operator failing to report said occurrence is in contravention of this By-law.

9.08 Notwithstanding Section 9.05, a person is permitted at any time of the day to off-load fuel from a heavy vehicle to a power plant or service station within the Village, provided that the heavy vehicle shall be parked entirely on private property during the off-loading.

9.09 Where a heavy vehicle must operate on a highway not designated to be a truck route, such heavy vehicle shall proceed on the most direct and shortest route between the nearest truck route and the point of destination.

9.10 The operation of engine compression or engine exhaust brakes is prohibited in residential areas.

PART 10.00 TRACKED VEHICLES

10.01 Notwithstanding Section 4.12 above, a person may operate a tracked vehicle or equipment on any gravel or dirt road within an industrial subdivision and may load or unload tracked vehicles and equipment at or near a work site without the written permission of the Village, provided that the person shall be responsible for repairing any damage caused to the road in accordance with Section 4.06 above.

10.02 For the purpose of installing, maintaining, or altering installations in a road allowance, the Village and any public utility may operate tracked vehicles or equipment on a highway or in a road allowance, provided that the public utility has first obtained written authorization from the Village and provided that the owner shall be responsible for repairing any damage caused to the road in accordance with Section 4.06 above.

PART 11.00 MOTOR COACH/BUS OPERATIONS

11.01 Council by resolution may establish restricted areas of operation and regulations governing motor coaches and buses for the purpose of conducting tours. Within residential areas, a person may only operate a bus on bus routes designated by Council resolution and only between the hours of 8:00 AM and 9:00 PM.

11.02 A person shall not stop or park a bus on any highway in the Carmacks Downtown Core/Village Hub/Urban Residential Area for a duration of more than thirty (30) minutes, except for the purpose of loading and off-loading passengers and/or their luggage.

11.03 A person may only stop or park a bus in a residential area for the purpose of loading and off-loading passengers and/or luggage at locations designated by Council resolution.

- (1) Where a person, in order to reach a designated location in a residential area, must operate a bus on other than an approved bus route, they shall proceed on the most direct and shortest route between the nearest truck route and the designated location.

11.04 The use of down draft exhaust air conditioners and engine compression or engine exhaust brakes in residential areas is prohibited.

PART 12.00 GENERAL TRAFFIC CONTROL

12.01 The Council hereby delegates to the Chief Administrative Officer or their delegate the authority for designating and fixing "regulatory" or "warning" traffic control devices.

12.02 The Chief Administrative Officer or their delegate is hereby authorized to designate the location of, and to have erected, any other traffic control devices or signals of a "regulatory", "warning", or "advisory" nature not already authorized by this or any other By-law which might be necessary to ensure the safety of the traveling public and pedestrians and to assist with the free flow of traffic on the highways.

12.03 An inventory of all signs erected under the authority of this or other By-laws shall be kept by the Chief Administrative Officer in writing or in map form.

12.04 The Chief Administrative Officer or their delegate and an Officer are each authorized to sign, close, barricade, or otherwise prevent vehicle passage on any highway or bridge which, in their opinion, has become unsafe, and may, for the purposes of this Section, detour traffic for the distance or on any routes deemed expedient by the officials so authorized.

- (1) Devices erected for the purposes of this Section shall remain erected and in place until the Chief Administrative Officer or their delegate or an Officer is satisfied the highway or bridge is no longer unsafe.

12.05 Notwithstanding anything in this By-law, an Officer may direct traffic according to their discretion where they reasonably consider it necessary to do so in order to:

- (1) Ensure orderly movement of traffic,
- (2) Prevent injury or damage to persons or property,
- (3) Permit proper action in an emergency.

12.06 No operator of a vehicle shall make a U-turn in the Carmacks Downtown Core/Village Hub/Urban Residential Area unless signs have been erected permitting the making of a U-turn.

12.07 Vehicle operators are required to obey all regulatory signs erected under the authority of this By-law and to obey all directions from Officers issued in accordance with this By-law.

12.08 Where written permission of the Village is required or provided for under this By-law, it may be in the form of a letter, agreement, or standardized form signed by an Official of the Village.

PART 13.00 SNOW REMOVAL

13.01 No person shall park or allow a vehicle to remain parked on any highway or portion of a highway in a manner that interferes with snow removal operations.

13.02 The Village may post temporary "No Parking" signs on highways scheduled for snow removal, and it is an offense to park in areas where such signs are posted.

13.03 Any vehicle found parked in contravention of Section 13.02 may be towed at the owner's expense.

13.04 Residents are responsible for clearing snow from sidewalks adjacent to their property within 24 hours after a snowfall.

13.05 No person shall deposit snow or ice from private property onto a highway or sidewalk.

PART 14.00 ADMINISTRATION

14.01 The Chief Administrative Officer is hereby authorized to design and approve all forms, agreements, and permits necessary for the administration of this By-law.

14.02 A person who obtains written approval from the Village for activities on highways or within road allowances in accordance with this By-law but who fails to comply with the conditions of those approvals is guilty of an offense.

14.03 Failure to comply with the conditions of a permit or agreement issued in accordance with this By-law renders the permit or agreement invalid, and any procedure or prosecution subsequent to the violation of a condition of a permit or agreement will proceed as though the permit or agreement did not exist.

14.04 Nothing in this By-law shall obligate municipal officials to issue any permit or agreement, or give approval to any activity.

PART 15.00 PROCEDURE AND PROSECUTION

15.01 For the purpose of procedure and prosecution under this By-law, the Council adopts the provisions of Part CCVII of the Criminal Code of Canada respecting summary conviction; the Canada Interpretation Act; and the Summary Convictions Act, Interpretation Act, Municipal Act, Highways Act, Motor Transport Act, and the Motor Vehicles Act of the Revised Statutes of the Yukon Territory and amendments thereto.

15.02 The conviction of a person under the provisions of this By-law does not operate as a bar to further prosecution for the continued neglect or failure on the part of the person to comply with the provisions of this By-law, or conditions, orders, or permits issued in accordance with this By-law.

15.03 In a prosecution for contravening this By-law, the existence of a traffic control device or signal is prima facie proof that the device was properly designated and erected by the proper authority without other or further proof.

15.04 A certificate or document purporting to be signed by the Chief Administrative Officer stipulating any particular relative to this By-law shall be admitted in evidence as prima facie proof of the facts stated in the certificate or document, without proof of the facts stated in the certificate or document, without proof of the signature or authority of the persons signing the certificate.

15.05 The owner of a vehicle is liable for any contravention of this By-law, regulations, or schedules in connection with the vehicle unless the owner proves to the satisfaction of the Judge trying the case that at the time of the offense, the vehicle was not being operated by them or by any other person having their consent, express or implied.

15.06 Where a person violates or contravenes any provisions of this By-law respecting the transportation of cargo or a piece of equipment or machinery, the shipper and the carrier shall be jointly and severally responsible for the violation or contravention unless the shipper or the carrier, as the case may be, produces evidence to show that they did not violate or contravene the provision.

15.07 While enforcing the provisions of this By-law, an Officer may do any reasonable thing relevant to stopping vehicles and determining the identity of drivers, offenders, or suspects, including contravening provisions of this By-law, providing such contravention is carried out in a manner which has concern for the safety of the general public.

15.08 Unless prohibited by territorial statute, an Officer may use any insignia, device, or piece of equipment that is reasonably necessary for carrying out duties imposed by this By-law.

15.09 All schedules, regulations, and acts of an Official of the Village or of the Road Protection Committee established under the authority of this By-law shall be deemed to have been made by By-law; and all such schedules, regulations, and acts shall be construed as part of this By-law.

15.10 For the intent and purpose of this By-law respecting the duties and powers of any Official and the Road Protection Committee, it shall be deemed sufficient for those officials to amend or rescind any schedule, regulation, or order and to record such action in writing, verified by the signature of the Official or one member of the Road Protection Committee, where appropriate, and the date of the action.

15.11 It shall be sufficient for the purpose of this By-law if signs required by this By-law are posted in the following forms and terms:

- (1) The speed limitations imposed by Part 5.00 "Rates of Speed" shall be expressed on signage in block numerals and may be preceded by "max" or "maximum" or "maximum speed" and may be followed by the terms "kmph" or "km/h". Speed signs featuring other alpha-numeric combinations that are in place at the time this By-law comes into effect shall continue to have effect but shall be replaced with new signs as it becomes convenient for the Village.
- (2) New stop signs shall be comprised of the word "STOP" in white lettering on a red octagonal or red circular background. Stop signs that are in place at the time this By-law comes into effect shall continue to have effect but shall be replaced with new signs as it becomes convenient for the Village.
- (3) New yield signs shall be comprised of the word "YIELD" in a contrasting color on a yellow triangular background, or a red triangle on a white background with or without the word "YIELD" in contrasting color. Yield signs that are in place at the time this By-law comes into effect shall continue to have effect but shall be replaced with new signs as it becomes convenient for the Village.
- (4) Parking signs and all other traffic control devices shall have contrasting colors of printing and background and shall use wording and/or symbols that clearly convey the intent of the restriction or warning. Parking signs and all other traffic control devices in place at the time this By-law comes into effect shall continue to have effect but shall be replaced with new signs as it becomes convenient for the Village.

PART 16.00 PENALTIES

16.01 Any person who contravenes the provisions of Part 5.00 "Rates of Speed" is guilty of an offense punishable on summary conviction and is subject to the penalties for speeds as set out in Schedule "A" of this By-law.

16.02 Any person who contravenes the weight provisions of Part 6.00 "Weight Control on Highways and Bridges" as per the Motor Vehicle Act is guilty of an offense punishable in accordance with the overweight charges established in the Motor Transport Act of the Yukon Territory.

16.03 Any person who contravenes any other provisions as set out in Schedule "A" is guilty of an offense punishable on summary conviction and is liable to a penalty as set out in Schedule "A".

16.04 Any person who contravenes any provisions of this By-law for which a penalty has not otherwise been provided is guilty of an offense punishable on summary conviction and is liable to a fine of not less than twenty-five dollars (\$25.00) and not more than two thousand five hundred dollars (\$2,500.00), and in default of payment is liable to imprisonment for a term not exceeding six (6) months, or to imprisonment for a term not exceeding six (6) months without the option of a fine, or to both a fine and imprisonment.

16.05 A person served with notice of an offense of this By-law may pay to the Village the specified penalty, out of court, and in lieu of appearing in answer to a charge or information.

- (1) The voluntary payment option shall be valid for no more than ten (10) days following the issue of the notice. Thereafter, if the person does not pay the penalty, they may be summoned to appear before a Judge in answer to a charge or information.

16.06 Notwithstanding Section 16.05, an Officer may:

- (1) Issue to a person charged with an offense a summons forming part of a "Violation Ticket" according to the Summary Convictions Act, Violation Ticket Regulation, and indicate thereon the specified penalty applicable to the offense as prescribed in Schedule "A".
- (2) Issue to a person charged with an offense, a Criminal Code Form 6 Summons requiring a person to appear before a Judge of the Territorial Court of the Yukon in answer to a charge or information.

16.07 Service of notice of an offense referred to in Section 16.05 and 16.06 above shall be sufficient if it is:

- (1) Personally served, or
- (2) Attached to or left in or on the vehicle in respect of which an offense is alleged to have been committed, and/or
- (3) Mailed to the address of the registered owner of the vehicle or person in possession of the vehicle.

16.08 Any fine or penalty imposed under this By-law shall inure to the benefit of the Village.

16.09 Schedules "A" and "B" of this By-law may be amended from time to time by resolution of Council.

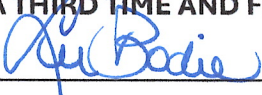
PART 17.00 EFFECTIVE DATE

17.01 This By-law shall come into full force and effect on the final passing thereof.

READ A FIRST TIME this 17th day of September 2024.

READ A SECOND TIME this 17th day of September 2024.

READ A THIRD TIME AND FINALLY PASSED this 3rd day of October 2024.



Mayor – Lee Bodie



CAO – Matthew Cybulski



SCHEDULE "A"

Penalties for Offenses

1. **Damage or obstruction of a highway, culvert, or bridge**
 - \$500.00
2. **Affixing unauthorized material to traffic control devices**
 - \$200.00
3. **Excavating a highway without permission**
 - \$1,000.00
4. **Causing a disturbance to the traveled roadway surface**
 - \$500.00
5. **Improper parking in a restricted zone**
 - \$50.00
6. **Improperly Secured Load**
 - \$50.00
7. **Unauthorized use of heavy vehicle on non-designated routes**
 - \$250.00
8. **Parking in a snow removal zone**
 - \$100.00

9. Depositing snow/rocks/debris on a highway or roadway

- \$150.00

10. Overweight vehicles

- As per Motor Transport Act of the Yukon Territory

11. Fail to obey a miscellaneous traffic control device

- \$100



VILLAGE OF CARMACKS

Council Strategic Plan

2026 – 2029

A small village with a big heart.

DRAFT

For Review



A Message from Mayor and Council

On behalf of the Village of Carmacks Council, I am pleased to present our Council Strategic Plan for 2026 – 2029. This plan reflects the priorities Council heard from residents, from our partners, and from staff, and translates them into a clear set of actions for the next three years.

Carmacks is a community in transition. We have just opened a \$25-million Recreation Complex. We are working through funding our infrastructure needs, including flood mitigation and wastewater upgrades. We are an active participant in the federal Housing Accelerator Fund. And on our doorstep, the Casino Mining Project has the potential to reshape our regional economy.

With opportunity comes responsibility. This plan is about making sure the Village is ready financially, organizationally, and as a partner to navigate what is in front of us while continuing to deliver the day-to-day services our residents rely on.

Council is committed to a community-based approach grounded in our long-standing partnership with Little Salmon/Carmacks First Nation, our working relationship with the Yukon Government, and our connection to residents. We look forward to your feedback on this draft.

Mayor Lachance and Council

Village of Carmacks

**EXECUTIVE DASHBOARD**

Priority	Outcome by 2029
Complete Housing Accelerator Fund	Maximize federal funding and new housing
Flood Mitigation	Protect the community while improving public spaces
Long-Term Financial Plan	Sustainable funding for municipal services
Recreation Complex & Arena Sustainability	Affordable long-term operations
Wastewater Strategy	Clear direction on future servicing
Asset Management	Lifecycle planning for infrastructure
Community Economic Development Plan	Diversified local economy
LSCFN MOU	Stronger government-to-government collaboration
Organizational Capacity	Resilient municipal workforce
Readiness for anticipated impacts from increased mining activity	Community prepared for regional growth



OUR VISION

A Hub with Heart

Carmacks is a small village with a big heart.

For centuries, our rivers and ridges provided a welcome haven and meeting place for residents and travellers alike. We uphold this tradition by nurturing a vibrant “hub” of a townsite — complete with great gathering spaces, diverse housing options, and quality services — and building strong connections between people, cultures, neighbourhoods and nature.

Vision 2030, Village of Carmacks Official Community Plan

This Council Strategic Plan carries that vision forward. Each focus area, each action, and each advocacy position in the pages that follow is meant to move Carmacks closer to the “vibrant hub” the community described in 2021.



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1. Strategic Planning Process and Purpose

Purpose of this Plan

The Council Strategic Plan sets out the priorities of the Mayor and Council of the Village of Carmacks for the 2026 – 2029 period. It is a working document that:

- Communicates Council's priorities to residents, staff, partners, and senior governments;
- Provides clear direction to administration on what to focus on over the next three years;
- Guides annual work planning, budgeting, and capital decisions;
- Supports advocacy with the Government of Yukon (YG), the Government of Canada, Little Salmon/Carmacks First Nation (LSCFN), industry, and other partners; and
- Complements — but does not replace — the 2021 Official Community Plan (OCP), which remains the Village's long-term land use and community development framework.

Process

This plan was developed through a facilitated Council strategic planning session held in May of 2026, building on:

- The 2021 Official Community Plan ("Imagine Carmacks 2030") and its Implementation Workplan;
- Recent and ongoing initiatives, including the Housing Accelerator Fund, the new Carmacks Recreation Complex, the Flood Mitigation Project, and wastewater infrastructure planning;
- Administrative input on operational and capacity issues facing the organization; and
- Input from elected officials reflecting what they are hearing from residents.

Relationship to the OCP

This Strategic Plan and the Official Community Plan

The OCP is a 10-year statutory document under the Municipal Act that sets out land use direction and broad community objectives. This Council Strategic Plan is a shorter-term document that identifies which OCP-related actions Council intends to prioritize over the next three years, and adds Council-specific priorities (e.g., organizational capacity, advocacy, partnership-building) that fall outside the OCP.



2. Context: Where Carmacks Stands Today

Carmacks is a small village with a big footprint of opportunity. Located at the confluence of the Yukon and Nordenskiöld rivers, it is the regional service hub between Whitehorse and Dawson and home to approximately 500 residents, many of whom are citizens of Little Salmon/Carmacks First Nation.

A community in transition

Several realities define this strategic planning cycle. Significant infrastructure investment is underway: the Village has just commissioned the Carmacks Arena and is positioned to receive approximately \$38 million in flood mitigation and community development investment. At the same time, wastewater infrastructure, including the long-discussed sewage lagoon, remains an open and contested issue.

Housing pressure is real, but land is limited. Carmacks is participating in the federal Housing Accelerator Fund (HAF), with a focus on driving occupancy permits before the 2027 deadline. There is, however, very little developable land available, which constrains how broadly residents can participate in HAF and reinforces the need for infill, densification, and creative partnerships.

On the regional stage, proposed mining activity such as the Casino Mining Project are advancing through assessment and have the potential to significantly affect Carmacks through employment, population, housing demand, traffic, and pressure on municipal services. The Village is not yet formally recognized as a stakeholder and is seeking to change that.

Fiscal capacity is constrained. Like most small Yukon municipalities, Carmacks relies heavily on the Comprehensive Municipal Grant; the property tax base is modest, operating costs are rising, and a significant portion of the service population lives outside the municipal tax base. Internal capacity is also stretched, with key roles, particularly in water/wastewater operations and senior management, functioning as single points of failure. Building organizational resilience is now a strategic priority, not just an operational concern.

Through all of this, partnerships remain central. The relationship with Little Salmon/Carmacks First Nation is foundational. The relationship with the Government of Yukon shapes nearly every major file. Industry, the RCMP, the Carmacks Development Corporation, and the school all play roles in community well-being.

Council's bottom line

If the Village were to accomplish one thing because of this Strategic Plan, it would be to come out of the next three years as a more resilient, better-resourced organization that is capable of operating its infrastructure, supporting its residents, and acting as an effective partner on the projects shaping Carmacks' future.



3. Where We've Come From: 2021 OCP Implementation Progress

The 2021 Official Community Plan (“Imagine Carmacks 2030”, Bylaw #272-21) set out a nine-year implementation workplan organized around three “Big Moves” and ten thematic areas. As Council enters this strategic planning cycle, it is worth pausing to acknowledge how much of that plan has been delivered to date.

What has been accomplished

In four years, the Village has delivered or made definitive decisions on a substantial share of the OCP workplan. The new Carmacks Arena is open and operating. The Emergency Response Centre is complete. The municipal stormwater system has been upgraded, and the regional solid waste facility is in operation as a regional facility. Energy retrofits at Village facilities have been completed. An electric vehicle fast charging station is installed. Asset management has been implemented as a yearly discipline. And on a number of OCP items such as: a piped/trucked water system, fleet electrification, a district biomass system, tiny home regulations, a community economic participation policy, and a visitor tracking program, the Village has done analysis and concluded that the action is either not feasible or no longer relevant in its original form.

What is still in progress

Several files from the 2021 OCP remain active and carry forward into this Strategic Plan. The Village Hub master plan is held up pending Yukon Government action on the former Highways yard. The transition of the municipal wastewater system is now a central issue for Council and is addressed directly in Sections 5 and 8. The Public Works building is moving from planning toward construction. Inter-agency collaboration meetings need to be re-established. The development incentives policy, the community economic development plan, and partnership work with LSCFN and the Carmacks Development Corporation are all priorities and reflected in Council's action items. Trail development is being repackaged as a Trail Mapping and Signage Review Initiative under Big Move #3, and the community emergency plan with LSCFN remains in development.

What this means for the Strategic Plan

The OCP is not being replaced. It remains the Village's long-term policy framework. What this Strategic Plan does is identify which OCP-related actions Council will actively pursue in the next three years, alongside Council-specific priorities (organizational capacity, financial sustainability, advocacy) that fall outside the OCP.

A full action-by-action progress summary is provided in: **Appendix A: 2021 OCP Implementation Progress.**



4. Council's Four Areas of Focus

Council has identified four priority areas that will guide its decisions and investments over the next three years. These areas are interconnected and progress on one supports progress on the others.

FOCUS 01	Community Well-being, Partnerships, and Safety Make sure Carmacks remains a safe, healthy, and connected place to live — including coordination with the RCMP on bylaw and traffic enforcement, advocacy for quality education, and stronger partnerships with LSCFN, YG, and industry.
FOCUS 02	Housing, Growth, and Economic Development Make the most of the Housing Accelerator Fund, complete the OCP review, develop a Community Economic Development Plan, and position the Village as a recognized stakeholder in mining activity and other major regional initiatives that may have an impact on the community.
FOCUS 03	Financial Sustainability and Internal Capacity Make sure the Village has the people, processes, and financial footing to operate its infrastructure and deliver services long-term. This includes the recreation and arena operations review, an organizational review, staff training and succession planning, and a long-term financial sustainability plan.
FOCUS 04	Infrastructure and Asset Management Resolve the lagoon question, build local wastewater operator capacity, advance flood mitigation in a way that maximizes community benefit, and bring forward an Asset Management Policy and Plan that includes natural assets.



5. Action Items

The following tables set out Council's prioritized actions for 2026 – 2029 under each focus area. Timelines, budget indications, and lead partnerships shown below are preliminary and will be refined through annual budgeting and staff work planning. Where a budget is shown as "existing" it is expected to be delivered within current operating budgets; "TBD" indicates a figure will be determined as part of the relevant business case, scope of work, or grant application.

Focus 1 — Community Well-being, Partnerships, and Safety

Action	Description	Timeline	Budget	Lead / Partners
1.1 RCMP service coordination	Re-engage with the RCMP detachment on bylaw service coordination, including expectations, response protocols, and information sharing.	2027	Existing	CAO; RCMP
1.2 Traffic & enforcement bylaw review	Review the Village's traffic bylaw and related enforcement bylaws against current community priorities; bring recommendations to Council.	2027	Existing + legal review	Council; CAO; Bylaw; legal
1.3 Advocacy: education quality	Formal advocacy to the Government of Yukon (Department of Education) regarding the quality of schooling and education outcomes in Carmacks.	Ongoing, 2027	Existing	Council; LSCFN (joint where appropriate)
1.4 Community safety conversation	Council-led discussion (with public input) on community safety priorities, to inform any further bylaw work.	2027	Existing	Council; CAO; LSCFN; Bylaw; RCMP
1.5 Advocacy: animal care and control	Continuing to advocate for greater government support for animal care and control in Carmacks.	Ongoing, 2027	Existing	Council; LSCFN; CAO; Bylaw; YG
1.6 Enhance communication with residents	Improving, renewing, and updating ways in which the Village shares information with the community to help keep residents better informed.	Ongoing, 2026	Existing	Council; CAO; Admin
1.7 Advocacy: YG health services building	Construction of a new YG building to replace deteriorating health clinic and provide adequate office space for YG to effectively deliver health services	Ongoing, 2026	Existing	Council; LSCFN; CAO



Focus 2 — Housing, Growth, and Economic Development

Action	Description	Timeline	Budget	Lead / Partners
2.1 Complete Housing Accelerator Fund (HAF) delivery	Drive occupancy permits in 2027 to maximize HAF funding. Includes the current \$450K housing incentives program and any complementary measures (e.g., vacant lot tax review).	Through Dec 2027 (HAF deadline)	HAF-funded	CAO; YG; Canada (HAF)
2.2 HAF financial update & options	Request a financial update on remaining HAF funds; Council decision on options for the remaining balance, including a potential staff housing expansion.	2026	Existing	CAO; Finance
2.3 Land access for non-landowners	Identify mechanisms (e.g., partnerships, infill, idle land taxation) to expand HAF participation given that no new municipal land is currently available.	2027	Existing / HAF	CAO; YG; LSCFN
2.4 OCP review and update	Complete the next review and update of the Official Community Plan, including any required amendments to support current Council priorities.	Initiate 2027; complete by end 2028	Capital project; grant-funded	CAO; consultant; LSCFN; YG
2.5 Community Economic Development Plan	Develop and adopt a Community Economic Development Plan, with a strong tourism component (per OCP).	2027 – 2028	Grant-funded; TBD	CAO; LSCFN; CDC; YG Ec. Dev.
2.6 Regional mining activity — formal stakeholder status	Pursue formal recognition of the Village as a stakeholder in proposed mining activity that may have an impact on the community.. Request structured community engagement from the proponent.	2027 and ongoing	Existing	Mayor & Council; LSCFN
2.7 MOU with LSCFN	Develop a Memorandum of Understanding with Little Salmon/Carmacks First Nation on shared community and economic development priorities (including wastewater operations & infrastructure decisions).	2027	Existing	Mayor & Council; LSCFN Chief & Council

Focus 3 — Financial Sustainability and Internal Capacity

Action	Description	Timeline	Budget	Lead / Partners
3.1 Recreation & Arena Operations Review	Complete an operations review of the Carmacks Recreation Complex and the Arena, addressing O&M costs, service levels, fees, and long-term sustainability.	Within 12 months (by mid-2027)	TBD (operating + grant)	CAO; Recreation Director; consultant



VILLAGE OF CARMACKS
Council Strategic Plan 2026 – 2029

Action	Description	Timeline	Budget	Lead / Partners
3.2 Long-term financial sustainability plan	Investigate and document the Village's long-term financial position, including the full lifecycle cost of new and existing assets, and options to grow the revenue base.	2027 – 2028	TBD	CAO; Finance; YG Community Services
3.3 Staff training plan and budgets	Build training and professional development budgets into each department's annual budget; develop a corporate training plan.	Beginning 2027 budget cycle	Built into dept budgets	CAO; Department Heads
3.4 Staffing redundancy and resilience	Develop an approach to redundancy in critical roles (cross-training, documentation, succession planning)	2027; ongoing	Operating	CAO; HR
3.5 Organizational review	Complete an organization-wide services and operations review. Recreation review (3.1) within 12 months; full organizational review within 18 months.	Org-wide review by end 2028	TBD	CAO; consultant
3.6 Departmental work plans	Each department to produce an annual work plan that flows from this Strategic Plan and feeds the annual budget.	Annually, beginning 2027	Existing	CAO; Department Heads

Focus 4 — Infrastructure and Asset Management

Action	Description	Timeline	Budget	Lead / Partners
4.1 Sewage lagoon — formal Village position	Council to formally communicate to the Government of Yukon that the Village is not willing, at this time, to take on ownership and operation of a sewage lagoon, given outstanding questions about need, location (outside municipal boundary), legal exposure, and long-term sustainability.	Advocacy letter Q1 2027; ongoing engagement	Existing	Mayor & Council; YG
4.2 Increase Wastewater operator capacity	Ensure at least two Village employees are trained as Level II Wastewater Treatment Operators. Train additional staff to Level I Wastewater Operator status to build redundancy.	By mid-2027	Operating + training grants	CAO; Public Works
4.3 Flood Mitigation Project	Continue to advance the Flood Mitigation Project as a top community priority. Council's focus during this cycle is on public engagement and mitigation of community impacts. Explore how the project can also support other community priorities (e.g., trails, public realm,	Ongoing through 2026 – 2029	Project-funded (~\$38M envelope)	YG; Village; LSCFN; consultants



Action	Description	Timeline	Budget	Lead / Partners
	riverbank access).			
4.4 Asset Management Policy and Plan	Bring forward an updated Asset Management Policy and Plan for Council discussion; use it as the basis for capital planning and budgeting starting with the fall 2027 budget cycle. Include consideration of natural assets.	Policy to Council Q3 2027; Plan in use for fall 2027 budget	Existing + AM grants	CAO; Public Works; Finance
4.5 Advocacy: Explore options for increased energy security for the community	Work with partners to find solutions for local energy needs, to ensure adequate energy supply, especially during winter months.	Ongoing	Existing	Council; CAO; Public Works; Finance; LSCFN; CDC; YG; Gov't of Canada

6. Implementation

Adoption of this Strategic Plan is the starting point, not the finish line. Council and administration commit to the following implementation mechanisms:

Annual planning and reporting cycle

- Q4 each year — Council reviews progress against the Strategic Plan and provides direction on priorities for the coming year, ahead of budget finalization.
- Q1 each year — Administration finalizes departmental work plans aligned with this Plan and the approved budget.
- Mid-year (Q2/Q3) — Administration provides Council with a written progress report against the action items in this Plan.
- End of Plan period (2029) — Council undertakes a full review and develops the next Strategic Plan.

Roles and accountability

- Mayor and Council: Set strategic direction; lead advocacy with YG, Canada, LSCFN, and industry; approve budgets and major policy items.
- Chief Administrative Officer (CAO): Overall accountability for delivering the Plan; reports to Council on progress; ensures alignment between budgets, work plans, and the Plan.
- Department Heads: Translate strategic actions into annual work plans, manage delivery, and identify risks early.



- Partners (LSCFN, YG, Canada, RCMP, industry, community organizations): Co-deliver actions where shared interests and authorities exist.

Funding strategy

Most actions in this Plan will be delivered through one of three funding streams: existing operating budgets; targeted grant funding (federal and territorial); and project-based funding tied to specific initiatives (e.g., HAF, flood mitigation). Council will use the Asset Management Plan (Action 4.5) and the long-term financial sustainability work (Action 3.2) to make sure that capital decisions reflect full-lifecycle costs.

Risk management

Council recognizes the principal risks to delivery as: limited internal staff capacity; reliance on senior government funding decisions; the pace and scope of regional mining activity such as the Casino Mining Project; and the resolution of the sewage lagoon question. Each is addressed by a specific action in this Plan.



7. Legislative Agenda

Delivering this Strategic Plan will require Council to bring forward a number of bylaws and policies for creation, amendment, or review over the 2026 – 2029 period. The legislative agenda below is preliminary and will be refined as each action is scoped; not every item will necessarily proceed to a bylaw or policy amendment.

Community safety and bylaw enforcement

Council will undertake a focused review of the Village's Traffic Bylaw, Bylaw Enforcement Bylaw, and the Animal Care and Control Bylaw. The intent is to align these instruments with current community priorities and with the renewed service coordination work with the RCMP (Actions 1.1 and 1.2).

Housing, land, and development

A cluster of housing- and land-related initiatives will be reviewed to support the conclusion of the Housing Accelerator Fund and the broader housing strategy. This includes the Housing Development Grant Policy, the Idle Land Taxation and Disincentives policy, and the Development Incentives Policy.

The Official Community Plan (Bylaw #272-21) is due for a statutory review under the Municipal Act, with consequential amendments to the Zoning Bylaw required within two years of any OCP update (Action 2.4).

Asset management and financial sustainability

Two foundational documents will come forward together: a new Asset Management Policy and a corresponding updated Asset Management Plan, both of which will include consideration of natural assets and will form the basis of capital planning and budgeting starting with the fall 2027 cycle (Action 4.5). A Council-adopted Long-term Financial Sustainability Policy or Plan will accompany the financial sustainability work in Action 3.2.

Organizational capacity

Internal policies will be updated to reflect Council's strategic focus on capacity-building. This includes a new or updated Training and Development Policy (Actions 3.3 and 3.4) embedding departmental training budgets and succession planning, and a review of organizational structure and HR policies as an outcome of the organizational review (Action 3.5).

A consolidated list of all bylaws and policies on the legislative agenda, including current status, the action required, and the linked strategic action, is provided in: **Appendix B: Legislative Agenda — Bylaws and Policies.**



8. Council Advocacy Agenda

The Village of Carmacks cannot deliver this Strategic Plan alone. Many of the most important issues facing the community are shaped by decisions made by the Government of Yukon, the Government of Canada, Little Salmon/Carmacks First Nation, regulators, and project proponents. The Advocacy Agenda sets out the issues on which Council intends to actively engage on behalf of residents over the 2026 – 2029 period.

Council will be guided by four principles: speak with one voice; partner with LSCFN where shared priorities strengthen the ask; be clear about what is being asked for, not just what is of concern; and be persistent. Many of these files will take years and consistent, respectful pressure is the strategy.

Infrastructure and core services

Council's most prominent infrastructure-related advocacy concerns the sewage lagoon. The Village is not willing, at this time, to take ownership and operation of a sewage lagoon, and is asking the Yukon Government to confirm whether the facility is required, clarify its proposed location (currently outside the municipal boundary), address the legal exposure to the Village, and present a long-term sustainability model that does not transfer unfunded liability onto local ratepayers. In parallel, Council will continue working with YG on inflow and infiltration issues in the wastewater collection system and on moving the new Public Works building from planning to construction. Council also continues to advocate for YG to address priority landscape hazards affecting the community, carried forward from the 2021 OCP.

Flood mitigation

The Flood Mitigation Project (approximately a \$38-million envelope) remains a top advocacy priority with both the Government of Yukon and the Government of Canada. Council's focus is on robust public engagement, mitigating impacts to the community, and exploring how the project can also support other community priorities such as riverbank access, trails, and the public realm.

Regional mining activity

Council is seeking formal recognition of the Village as a stakeholder in regional mining activity which may have an impact on the community. The Casino Mining Project is a key example. The asks of the proponents and of senior governments are clear: structured community engagement, a community benefits framework, and explicit consideration of the impacts on housing, traffic, municipal services, and workforce in Carmacks that is projected for each project. The proposed Carmacks bypass and the road to Casino are tied to this file; Council will continue to engage with YG Highways and Public Works on highway corridor function, community safety, and economic opportunity.



Land, housing, and the Village Hub

Council has seen limited Yukon Government engagement on developing serviced and un-serviced lots to meet the community's 3 – 5 year needs, and the supply of commercial and industrial land is a significant concern given the Casino Mining Project. Council is asking for active YG engagement on land release and servicing. Council also continues to advocate for YG to advance decommissioning and remediation of the former Highways yard so the Village Hub master plan (OCP Big Move #1) can move forward, and the Village remains interested in advancing a Yukon-led feasibility analysis for boundary expansion.

Quality of education

Council will undertake formal advocacy with the Yukon Government's Department of Education for improvements to the quality of schooling and education outcomes in Carmacks, pursued jointly with Little Salmon/Carmacks First Nation where appropriate.

Community safety and municipal sustainability

Council will pursue strengthened service coordination, response expectations, and information sharing with the RCMP detachment serving Carmacks, working with M Division and the Yukon Government's Department of Justice. At a system level, Council will advocate — individually and through the Association of Yukon Communities — for fiscal arrangements that recognize the operating cost realities of small Yukon municipalities, including newly completed infrastructure such as the Carmacks Arena and service populations that extend beyond the tax base.

A consolidated list of Council's advocacy priorities is provided in **Appendix C: Council Advocacy Priorities**.



9. Integration with Staff Work Planning

This Strategic Plan is intended to be the anchor document for how administration plans its work. Council and the CAO have agreed to the following integration approach:

- **Departmental work plans.** Within 90 days of Council adopting this Strategic Plan, each department will produce a one-page annual work plan identifying which Strategic Plan actions it is leading or supporting, key deliverables and milestones, resource needs, and dependencies on other departments, LSCFN, YG, or partners.
- **Budget alignment.** The annual budget process will explicitly cross-reference Strategic Plan actions and departmental work plans. The CAO will provide Council with a budget narrative showing which actions are funded, which are deferred, and why.
- **Training and succession.** In line with Actions 3.3 and 3.4, each work plan will include a budgeted training plan, and every critical role must have an identified backup or cross-trained colleague by the end of 2027.
- **Progress reporting.** The CAO will provide Council with a brief written progress update at least twice annually, structured around the four focus areas. Where actions are off-track, the report will say so plainly and propose a path forward.
- **Performance conversations.** Annual performance conversations with the CAO and department heads will reference progress against Strategic Plan actions, alongside operational performance.

In short

The Strategic Plan drives the work plan. The work plan drives the budget. The budget drives delivery. And delivery is reported back to Council.

SUMMARY: What Success Looks Like

By 2029, Council aims for Carmacks to be:

- **Better prepared for growth associated with major regional development;**
- **Financially stronger and more resilient;**
- **Better positioned to maintain municipal infrastructure;**
- **More collaborative with Little Salmon/Carmacks First Nation;**
- **More attractive for housing and business investment;**
- **Better equipped to deliver quality municipal services.**



Appendix A: 2021 OCP Implementation Progress

The table below provides an action-by-action progress summary for the 2021 Official Community Plan Implementation Workplan (Bylaw #272-21). It reflects administration's most recent review and is the source material for the narrative in Section 3.

Big Moves		
OCP Action	Status	Update / Notes
Big Move #1: Village Hub — Commission and implement a site master plan	In Progress	Land is still held by Yukon Government. The Village will continue to advocate for movement on this file.
Big Move #2: Work with YG to subdivide larger lots	Complete	Subdivision work completed with YG.
Big Move #2: Feasibility study for piped/trucked water system in main townsite	Complete	Study completed; system determined not feasible at this time.
Big Move #2: Pursue redevelopment of firehall/pool site	Complete	Municipality is actively using these buildings and has no redevelopment plans at this time.
Big Move #3: Develop/improve active transportation paths	In Progress	Carried forward into this Strategic Plan as a Trail Mapping and Signage Review Initiative.
Big Move #3: Develop/improve recreational/nature trails	In Progress	Carried forward into this Strategic Plan as a Trail Mapping and Signage Review Initiative.

Future Land Use & Development		
OCP Action	Status	Update / Notes
Work with YG to develop serviced and un-serviced lots to meet 3 – 5 year needs	In Progress	Limited engagement to date from YG. Commercial/industrial land for development is also a concern. Carried forward as a Council advocacy item (Section 8).
Work with YG and/or LSCFN to identify lands for longer-term residential development	In Progress	LSCFN is leading its own land development. Village to continue coordinating.
Work with YG and LSCFN to explore opportunities to utilize Settlement Lands	In Progress	LSCFN is leading its own land development.

Housing		
OCP Action	Status	Update / Notes
Update regulations/policy to allow tiny homes	Complete	No longer relevant in current form.



Conduct business case for staff housing program	Complete	Business case completed. Implementation linked to HAF (Section 5, Action 2.2).
Review development incentives policy	In Progress	Carried forward into this Strategic Plan and the Legislative Agenda (Section 7).

Urban Form & Structure

OCP Action	Status	Update / Notes
Work with YG and businesses on highway corridor improvements	Ongoing	Focus is on the proposed Carmacks bypass and the road to the proposed Casino Mine.
Develop/improve active transportation routes	In Progress	Will be part of the trail mapping exercise under Big Move #3.

Community Wellness

OCP Action	Status	Update / Notes
Continue to facilitate inter-agency collaboration through regular meetings	In Progress	Council would like to see inter-agency meetings re-established. Carried forward into this Strategic Plan (Focus 1).
Continue to pursue wellness funding and programming	Ongoing	Funding is applied for as it becomes available.

Local Economy

OCP Action	Status	Update / Notes
Develop a community economic participation policy for major projects	Complete	Determined not relevant in original form. Replaced by current advocacy on regional mining activity (Section 8).
Develop and implement a visitor tracking/survey program	Complete	Determined not relevant.
Include commercial spaces into Hub master plan (Big Move #1)	In Progress	YG is the lead. Tied to overall Village Hub timing.
Explore partnership agreements with LSCFN / Carmacks Development Corporation	In Progress	Carried forward into this Strategic Plan (Focus 2).
Develop a community economic development plan	In Progress	Carried forward into this Strategic Plan (Focus 2, Action 2.5).



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Community Services & Infrastructure		
OCP Action	Status	Update / Notes
Build new emergency response centre and Public Works building	In Progress	Emergency Response Centre is complete. Public Works building is in planning phases.
Make improvements to solid waste facility	Complete	Transitioned to a regional solid waste facility, including scales, gate control, and a landfill attendant.
Complete and implement asset management planning	Complete	Asset Management Plan is complete and updated on a yearly cycle.
Feasibility study for piped/trucked water system	Complete	Determined not feasible at this time.
Transition municipal wastewater system to a new lagoon	In Progress	Now a major Council strategic priority and advocacy item (Sections 5 and 8).
Upgrade the stormwater system	Complete	Upgrades completed. The Flood and Risk Mitigation Project will further enhance this.
Address inflow/infiltration issues in wastewater collection system	In Progress	Continuing to work with YG on this issue.

Sustainability & Resiliency		
OCP Action	Status	Update / Notes
Retrofit Village buildings for improved energy efficiency	Complete	Retrofits completed at a variety of Village facilities.
Transition a portion of the municipal vehicle fleet to electric	Complete	Reviewed; not a priority at this time.
Explore feasibility of a district biomass system	Complete	Reviewed; not feasible at this time.
Install fast charging station (Big Move #1)	Complete	Charging station installed.
Develop a community emergency plan in partnership with LSCFN	In Progress	Planning and development is in progress.
Advocate for YG to address landscape hazards	In Progress	Carried forward as a Council advocacy item (Section 8).

Arts, Heritage & Culture		
OCP Action	Status	Update / Notes
Assess Village's built heritage assets; capital and maintenance plan	In Progress	Incorporated into Council's Asset Management and capital planning processes.
Recognize Northern Tutchone culture in public	In Progress	LSCFN is leading this work and exploring the

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spaces (incl. Highways yard)		feasibility of building a cultural centre in Carmacks.
Display more arts and culture at the Visitor Information Centre	In Progress	Will revisit with LSCFN in the future.

Financial Management		
OCP Action	Status	Update / Notes
Financial analysis of services to determine subsidy levels and user fees	In Progress	Council and staff will develop a financial sustainability plan starting with the Arena. Carried forward into this Strategic Plan (Focus 3).
Feasibility analysis for boundary expansion	In Progress	YG leads this issue. Remains of interest to Council.



Appendix B: Legislative Agenda — Bylaws and Policies

The table below consolidates all bylaws and policies that Council expects to create, amend, or review over the 2026 – 2029 period in support of this Strategic Plan. It is the source material for the narrative in Section 7 and will be refined as each item is scoped.

Bylaw / Policy	Action Required	Notes & Linked Strategic Action
Traffic Bylaw	Review / Amend	Linked to Action 1.2. Update to reflect current community priorities.
Bylaw Enforcement / Related Bylaws	Review	Linked to Actions 1.1 and 1.2. Includes alignment with RCMP service coordination.
Animal Care and Control Bylaw	Review	Identified in the Council session agenda; scope and timing TBD.
Housing Development Grant Policy	Maintain / Adjust	Linked to Action 2.1. Ensure alignment with HAF outcomes and any successor program.
Idle Land Taxation & Disincentives	Review / Strengthen	Linked to Actions 2.1 and 2.3. Consider increase to vacant lot tax to support HAF objectives.
Development Incentives Policy	Review	Linked to OCP Housing actions; supports Actions 2.1 – 2.3.
Staff Housing Policy / Program	New	Linked to Actions 2.2 and 3.4. Subject to financial update on remaining HAF funds.
Official Community Plan (Bylaw #272-21)	Review / Update	Linked to Action 2.4. Statutory review under the Municipal Act.
Zoning Bylaw	Amend post-OCP	Required to conform with any amended OCP under s. 282 of the Municipal Act.
Community Economic Participation Policy	New	Linked to Actions 2.5 and 2.6. Required condition for development permits for major projects (per OCP).
Asset Management Policy	Review / Update	Linked to Action 4.5. Foundation for capital planning, including natural assets. Review of existing Policy developed in 2024.
Asset Management Plan	Review / Update	Linked to Action 4.5. Operational document that will be built on an updated Asset Management Policy. Review of existing Plan developed in 2022.
Long-term Financial Sustainability Policy / Plan	New	Linked to Action 3.2. May not require a bylaw but should be a Council-adopted policy.
Training & Development Policy	New / Update	Linked to Actions 3.3 and 3.4. Departmental training budgets and succession planning.
Organizational Structure / HR Policies	Review	Linked to Action 3.5. Outcome of the organizational review.



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Appendix C: Council Advocacy Priorities

The table below consolidates Council's advocacy priorities for the 2026 – 2029 period. It is the source material for the narrative in Section 8 and is intended as a working reference for correspondence, AYC engagement, and meetings with Ministers, officials, partners, and project proponents.

Issue	Audience	Council's Position / Ask
Sewage lagoon ownership and operation	Government of Yukon (Community Services)	The Village is not willing, at this time, to take ownership and operation of a sewage lagoon. Confirmation is needed on whether the facility is required, its proposed location (currently outside the municipal boundary), legal exposure to the Village, and a long-term sustainability model that does not transfer unfunded liability onto local ratepayers.
Regional mining activity — stakeholder status	Project proponents; YG; Canada (federal regulators)	Carmacks must be formally recognized as a stakeholder in major projects that could impact the community, such as the proposed Casino Mine. Council is asking for structured community engagement from the proponents, a community benefits framework, and consideration of impacts on housing, traffic, municipal services, and workforce.
Flood mitigation	Government of Yukon; Government of Canada	Continue to advance the Flood Mitigation Project (~\$38M envelope) as a top priority. Council's focus is on robust public engagement, mitigating impacts to the community, and exploring how the project can also support other community priorities (e.g., riverbank access, trails, public realm).
Quality of education in Carmacks	Yukon Government (Department of Education)	Formal advocacy for improvements to the quality of schooling and education outcomes in Carmacks, pursued jointly with LSCFN where appropriate.
Residential, commercial, and industrial land supply	Government of Yukon (Lands Branch)	Council has seen limited YG engagement on developing serviced and un-serviced lots to meet 3 – 5 year needs. Commercial/industrial land supply is also a significant concern given the proposed Casino Mining Project. Council is asking for active YG engagement on land release and servicing.
Village Hub (former Highways yard)	Government of Yukon	Advance decommissioning and remediation of the former Highways yard so the Village Hub master plan (OCP Big Move #1) can move forward.
Public Works building	Government of Yukon	Move the planning of a new Public Works building forward to construction.
Landscape hazards	Government of Yukon	Continue to advocate for YG to address priority landscape hazards affecting the community (carried forward from the 2021 OCP).
Boundary expansion feasibility	Government of Yukon	YG leads this file. The Village remains interested in

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Issue	Audience	Council's Position / Ask
		advancing a feasibility analysis for boundary expansion.
Inflow / infiltration in the wastewater collection system	Government of Yukon	Continue working with YG to address inflow and infiltration issues in the wastewater collection system.
Municipal financial sustainability	Government of Yukon; Association of Yukon Communities	Advocate for fiscal arrangements that recognize the operating cost realities of small Yukon municipalities, including new and recently completed infrastructure (e.g., the Carmacks Recreation Complex) and service populations that extend beyond the tax base.
RCMP service coordination	RCMP (M Division); Yukon Government (Justice)	Strengthen service coordination, response expectations, and information sharing between the Village and the RCMP detachment serving Carmacks.
Bypass road and road to the proposed Casino Mine	Government of Yukon (Highways and Public Works)	Continued engagement on the proposed Carmacks bypass and road to the proposed Casino Mine, including effects on highway corridor function, community safety, and economic opportunity.
Animal care and control	Government of Yukon	Continuing to advocate for greater government support for animal care and control in Carmacks.
Explore options for increased energy security for the community	Government of Yukon	Work with partners to find solutions for local energy needs, to ensure adequate energy supply, especially during winter months.
YG Health Services Building	Government of Yukon	Construction of a new YG building to replace deteriorating health clinic and provide adequate office space for YG to effectively deliver health services